

Finance Report 2008

**Excerpt from the
46th Annual Report 2008/2009**



**EMS-CHEMIE HOLDING AG
Domat/Ems Switzerland**

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data for the financial year from May 1, 2008 to April 30, 2009

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Spotlight on Share Performance

| | 2008 | 2007 | 2006 | 2005 | 2004 |
|---|--------------------------|------------|------------|------------|------------|
| Number of registered shares | 23 389 028 ¹⁾ | 25 052 870 | 25 052 870 | 25 052 870 | 25 052 870 |
| Number of | | | | | |
| Shares entitled to dividend | 22 373 911 | 24 025 654 | 22 718 364 | 23 810 571 | 24 255 600 |
| Treasury shares | 1 015 117 | 1 027 216 | 2 334 506 | 1 242 299 | 797 270 |
| Information per share (in CHF): | | | | | |
| Dividend per share | 5.00 ²⁾ | 7.25 | 8.00 | 6.50 | 4.00 |
| Of which ordinary dividend | 5.00 | 6.00 | 5.50 | 5.00 | 4.00 |
| Of which special dividend | - | 1.25 | 2.50 | 1.50 | - |
| Earnings per share | 9.25 | 12.14 | 12.99 | 7.30 | 7.33 |
| Operative cash flow per share ³⁾ | 12.02 | 7.74 | 8.33 | 9.48 | 7.22 |
| Equity per share ⁴⁾ | 42.61 | 54.71 | 48.15 | 44.64 | 36.48 |
| Stock prices ⁵⁾ | | | | | |
| High | 165.22 | 170.00 | 147.00 | 116.90 | 99.21 |
| Low | 82.25 | 144.06 | 117.00 | 93.43 | 90.19 |
| At December 31 | 88.50 | 166.60 | 146.60 | 116.50 | 94.36 |
| Market capitalization on December 31 (CHF millions) | 2 069.9 | 4 173.8 | 3 672.8 | 2 918.7 | 2 364.0 |

Registered shares are listed on the SIX Swiss Exchange.

| | | | |
|------------|------------------------------|----------------------|------------------------------|
| EMS-CHEMIE | Security number 1.644.035 | ISIN CH0016440353 | Investdata / Reuters EMSN |
|------------|------------------------------|----------------------|------------------------------|

- ¹⁾ As part of a share repurchase, 1 663 842 registered shares were canceled on November 3, 2008.
²⁾ Proposal of the Board of Directors.
³⁾ Operative cash flow = net operating income (EBIT) plus write-downs on intangible assets, property, plant and equipment plus changes in net working capital less tax payments.
⁴⁾ Inclusive minority interests.
⁵⁾ Source: Bloomberg.

Key Figures 2004 – 2008

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| CHF millions | 2008 | 2007 | 2006 | 2005 | 2004 |
|--|---------|---------|---------|---------|---------|
| Net sales revenue | 1 503.9 | 1 552.4 | 1 395.9 | 1 253.3 | 1 149.0 |
| Change in % against previous year | -3.1% | +11.2% | +11.4% | +9.1% | |
| Change in local currencies | +0.8% | +9.2% | +10.3% | +8.4% | |
| Of which in Switzerland | 5.1% | 5.0% | 4.8% | 4.4% | 4.5% |
| Net operating income (EBIT) | 219.6 | 270.2 | 246.8 | 216.4 | 203.4 |
| Change in % against previous year | -18.7% | +9.5% | +14.1% | +6.4% | |
| In % of net sales revenue | 14.6% | 17.4% | 17.7% | 17.3% | 17.7% |
| Net financial income | 37.5 | 63.7 | 118.3 | 10.9 | 18.3 |
| Change in % against previous year | -41.1% | -46.1% | +981.2% | -40.2% | |
| Income taxes | 41.9 | 40.1 | 57.4 | 45.5 | 41.3 |
| Net income | 215.2 | 293.8 | 307.7 | 181.9 | 180.4 |
| Change in % against previous year | -26.7% | -4.5% | +69.2% | +0.8% | |
| In % of net sales revenue | 14.3% | 18.9% | 22.0% | 14.5% | 15.7% |
| Operative cash flow ¹⁾ | 275.1 | 180.7 | 190.8 | 229.9 | 180.6 |
| Change in % against previous year | +52.3% | -5.3% | -17.0% | +27.3% | |
| In % of net sales revenue | 18.3% | 11.6% | 13.7% | 18.3% | 15.7% |
| Investments | 63.7 | 71.9 | 64.3 | 48.8 | 45.5 |
| In % of operative cash flow | 23.2% | 39.8% | 33.7% | 21.2% | 25.2% |
| Net cash position | 251.0 | 569.5 | 551.4 | 577.9 | 336.0 |
| Balance sheet total | 1 679.4 | 2 277.1 | 2 328.6 | 2 350.4 | 2 322.6 |
| Assets | | | | | |
| Current assets | 1 083.6 | 1 671.8 | 1 733.0 | 1 816.9 | 1 724.5 |
| Non-current assets | 595.9 | 605.3 | 595.6 | 533.5 | 598.1 |
| Equity and liabilities | | | | | |
| Current liabilities | 221.2 | 614.2 | 339.0 | 315.0 | 293.7 |
| Non-current liabilities | 482.9 | 386.2 | 886.8 | 952.6 | 1 116.5 |
| Equity ²⁾ | 975.3 | 1 276.7 | 1 102.7 | 1 082.9 | 912.3 |
| Balance sheet equity ratio | 58.1% | 56.1% | 47.4% | 46.1% | 39.3% |
| Return on equity | 22.1% | 23.0% | 27.9% | 16.8% | 19.8% |
| Number of employees on December 31 ³⁾ | 2 165 | 2 231 | 2 061 | 2 055 | 2 078 |

¹⁾ Operative cash flow = net operating income (EBIT) plus write-downs on intangible assets, property, plant and equipment plus changes in net working capital less tax payments.

²⁾ Inclusive minority interests.

³⁾ Excluding apprentices (2008: 129; 2007: 109; 2006: 112; 2005: 119; 2004: 124).

Consolidated Income Statement

| | Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|-------|--------------------|--------------------|
| Net sales revenue from goods and services | | 1 503 947 | 1 552 393 |
| Inventory changes, semi-finished and finished goods | | (31 057) | 29 076 |
| Capitalized costs and other operating income | 1 | 56 021 | 52 286 |
| Operating income | | 1 528 911 | 1 633 755 |
| Material expenses | | 911 010 | 967 537 |
| Personnel expenses | 2 | 216 252 | 221 572 |
| Depreciation and amortization | 8, 23 | 58 198 | 53 351 |
| Other operating expenses | 3 | 123 894 | 121 133 |
| Operating expenses | | 1 309 354 | 1 363 593 |
| NET OPERATING INCOME (EBIT) | | 219 557 | 270 162 |
| Income from equity-valuation of associated companies | | 427 | 4 548 |
| Financial income | 5 | 67 876 | 130 946 |
| Financial expenses | 6 | 30 792 | 71 798 |
| NET FINANCIAL INCOME | | 37 511 | 63 696 |
| NET INCOME BEFORE TAXES | | 257 068 | 333 858 |
| Income taxes | 7 | 41 858 | 40 104 |
| NET INCOME | | 215 210 | 293 754 |
| Of which attributable to: | | | |
| Shareholders of EMS-CHEMIE HOLDING AG | | 211 803 | 283 335 |
| Minority interests | 16 | 3 407 | 10 419 |
| Earnings per share in CHF: | | | |
| Basic | 26 | 9.25 | 12.14 |
| Diluted | 26 | 9.25 | 12.09 |

Reference numbers indicate corresponding Notes to the Consolidated Financial Statements.

Consolidated Balance Sheet

EMS Group
Consolidated Financial Statements
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| | Notes | 31.12.2008 (CHF '000) | 31.12.2007 (CHF '000) |
|---|-------|--------------------------|--------------------------|
| NON-CURRENT ASSETS | | | |
| Intangible assets | 8 | 30 292 | 33 039 |
| Property, plant and equipment | 8 | 515 628 | 521 400 |
| Financial assets | | 33 775 | 38 076 |
| Investments in associated companies | 8 | 14 836 | 16 934 |
| Other investments | 8 | 183 | 182 |
| Other non-current financial assets | 8 | 18 756 | 20 960 |
| Derivative financial instruments | 12 | 7 783 | 372 |
| Deferred income tax assets | 7 | 8 394 | 12 403 |
| CURRENT ASSETS | | 1 083 555 | 1 671 774 |
| Inventories | 9 | 242 726 | 276 370 |
| Accounts receivable | | | |
| Trade accounts receivable | 10 | 170 742 | 255 968 |
| Income tax assets | | 3 382 | 1 369 |
| Other receivables | 11 | 49 518 | 94 210 |
| Securities | | 136 098 | 321 118 |
| Derivative financial instrumentse | 12 | 33 189 | 9 000 |
| Cash and cash equivalents | 13 | 447 900 | 713 739 |
| TOTAL ASSETS | | 1 679 427 | 2 277 064 |
| EQUITY | | | |
| Equity, attributable to shareholders of EMS-CHEMIE HOLDING AG | | 975 302 | 1 276 652 |
| Share capital | 14 | 234 | 251 |
| Retained earnings and reserves | | 748 057 | 976 002 |
| Net income | | 211 803 | 283 335 |
| Equity, attributable to minority interests | 16 | 15 208 | 17 064 |
| LIABILITIES | | | |
| Non-current liabilities | | 704 125 | 1 000 412 |
| Bonds | 17 | 154 209 | 162 815 |
| Option component of convertible bonds | | 10 933 | 39 952 |
| Derivative financial instruments | 12 | 0 | 502 |
| Bank loans | 18 | 150 000 | 0 |
| Other non-current liabilities | 19 | 12 352 | 10 442 |
| Deferred income tax liabilities | 7 | 99 666 | 105 029 |
| Provisions | 20 | 55 769 | 67 492 |
| Current liabilities | | 221 196 | 614 180 |
| Bonds | 17 | 0 | 295 515 |
| Option component of convertible bonds | | 0 | 12 532 |
| Derivative financial instruments | 12 | 3 059 | 5 578 |
| Bank loans | 18 | 16 507 | 3 102 |
| Trade accounts payable | | 70 842 | 116 959 |
| Income tax liabilities | | 34 036 | 51 530 |
| Provisions | 20 | 9 599 | 18 771 |
| Other current liabilities | 21 | 87 153 | 110 193 |
| TOTAL EQUITY AND LIABILITIES | | 1 679 427 | 2 277 064 |

Reference numbers indicate corresponding Notes to the Consolidated Financial Statements.

Consolidated Changes in Equity

| (CHF '000) | Share capital | Capital reserves (share premium) | Retained earnings | Treasury shares | Gains/ (losses) from securities arising from IAS 39 | Hedging reserves from IAS 39 | Translation differences | Equity, attributable to shareholders of EMS-CHEMIE HOLDING AG | Equity, attributable to minority interests | Equity |
|--|---------------|----------------------------------|-------------------|-----------------|---|------------------------------|-------------------------|---|--|-----------|
| (Notes) | | | | | | | | | | |
| At 31.12. 2005 | 251 | 2 093 | 1 034 837 | (125 814) | 135 879 | 0 | (5 967) | 1 041 279 | 41 572 | 1 082 851 |
| Changes in fair value: | | | | | | | | | | |
| Available-for-sale securities | | | | | 11 220 | | | 11 220 | | 11 220 |
| Currency translation differences | | | | | | | (5 405) | (5 405) | (859) | (6 264) |
| Net income / (expense) recognized directly in equity | 0 | 0 | 0 | 0 | 11 220 | 0 | (5 405) | 5 815 | (859) | 4 956 |
| Net income recognized in income statement | | | 297 441 | | | | | 297 441 | 10 226 | 307 667 |
| Total recognized income and expense | 0 | 0 | 297 441 | 0 | 11 220 | 0 | (5 405) | 303 256 | 9 367 | 312 623 |
| Transactions with treasury shares | | 83 | | (142 059) | | | | (141 976) | | (141 976) |
| Dividends paid | | | (147 674) | | | | | (147 674) | (3 111) | (150 785) |
| At 31.12. 2006 | 251 | 2 176 | 1 184 604 | (267 873) | 147 099 | 0 | (11 372) | 1 054 885 | 47 828 | 1 102 713 |
| Changes in fair value: | | | | | | | | | | |
| Available-for-sale securities (15) | | | | | (32 442) | | | (32 442) | | (32 442) |
| Currency translation differences | | | | | | | (6 945) | (6 945) | 175 | (6 770) |
| Net income / (expense) recognized directly in equity | 0 | 0 | 0 | 0 | (32 442) | 0 | (6 945) | (39 387) | 175 | (39 212) |
| Net income recognized in income statement | | | 283 335 | | | | | 283 335 | 10 419 | 293 754 |
| Total recognized income and expense | 0 | 0 | 283 335 | 0 | (32 442) | 0 | (6 945) | 243 948 | 10 594 | 254 542 |
| Buyout of minority interests (16) | | | | | | | | 0 | (38 901) | (38 901) |
| Transactions with treasury shares (incl. converted treasury shares) (14) | | 21 881 | | 133 354 | | | | 155 235 | | 155 235 |
| Dividends paid | | | (194 480) | | | | | (194 480) | (2 457) | (196 937) |
| At 31.12. 2007 | 251 | 24 057 | 1 273 459 | (134 519) | 114 657 | 0 | (18 317) | 1 259 588 | 17 064 | 1 276 652 |
| Changes in fair value: | | | | | | | | | | |
| Available-for-sale securities (15) | | | | | (76 671) | | | (76 671) | | (76 671) |
| Net changes from cash flow hedges, after taxes (12) | | | | | | 35 539 | | 35 539 | | 35 539 |
| Currency translation differences | | | | | | | (11 096) | (11 096) | 726 | (10 370) |
| Net income / (expense) recognized directly in equity | 0 | 0 | 0 | 0 | (76 671) | 35 539 | (11 096) | (52 228) | 726 | (51 502) |
| Net income recognized in income statement | | | 211 803 | | | | | 211 803 | 3 407 | 215 210 |
| Total recognized income and expense | 0 | 0 | 211 803 | 0 | (76 671) | 35 539 | (11 096) | 159 575 | 4 133 | 163 708 |
| Transactions with minority interests (16) | | | | | | | | 0 | (2 424) | (2 424) |
| Transactions with treasury shares (incl. converted treasury shares) (14) | | (1 462) | | 4 116 | | | | 2 654 | | 2 654 |
| Redemption of share capital (14) (17) | | | (299 475) | | | | | (299 492) | | (299 492) |
| Dividends paid | | | (162 231) | | | | | (162 231) | (3 565) | (165 796) |
| At 31.12. 2008 | 234 | 22 595 | 1 023 556 | (130 403) | 37 986 | 35 539 | (29 413) | 960 094 | 15 208 | 975 302 |
| | | | | | | | | | 2008 | 2007 |
| Balance sheet equity ratio | | | | | | | | | 58.1% | 56.1% |

Capital reserves are not eligible for distribution. Retained earnings include KCHF 47 (2007: KCHF 50) not eligible for distribution. The proposal of the Board of Directors for the profit distribution of EMS-CHEMIE HOLDING AG, whose financial year closes on April 30, 2009, was communicated on February 6, 2009. The change in income taxes recognized directly in equity amounts to KCHF -8 132 (2007: KCHF 1 836) on securities, KCHF -124 (2007: KCHF 1 859) on transactions with treasury shares and KCHF 3 019 (2007: KCHF 0) on hedge accounting according to IAS 39. The translation differences contain KCHF 1 998 (2007: KCHF 0) from IAS 21 "Net investment in a foreign operation".

For further information and data refer to page 2 "Spotlight on Share Performance".

Consolidated Cash Flow Statement

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| | Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|-------|--------------------|--------------------|
| Net income | | 215 210 | 293 754 |
| Depreciation, amortization and impairment of intangible assets and property, plant and equipment | 8, 23 | 58 198 | 53 351 |
| (Profit) / loss from disposal of property, plant and equipment | 3 | 5 474 | 1 680 |
| Increase / (decrease) of provisions | 20 | (18 233) | 11 213 |
| Increase / (decrease) of other non-current liabilities | | (205) | 372 |
| (Income) / expenses from the equity-valuation of associated companies | | (427) | (4 548) |
| Impairment on available-for-sale securities | 6, 23 | 0 | 8 163 |
| Unrealized currency translation differences on foreign exchange positions | | 11 423 | 785 |
| Change assets and liabilities of post-employment benefits, net | 8, 19 | (1 210) | 1 186 |
| Net interest expense | 5, 6 | 379 | 3 699 |
| Dividends on available-for-sale securities | 5 | (2 868) | (5 848) |
| Income from sale of available-for-sale securities | 5 | (10 616) | (87 844) |
| Income from liquidation of other participations | 5 | 0 | (42) |
| Expenses for income taxes | 7 | 41 858 | 40 104 |
| OPERATING CASH FLOW BEFORE CHANGES IN NET WORKING CAPITAL | | 298 983 | 316 025 |
| Changes in net working capital | | (17 425) | (39 062) |
| Taxes paid | | (56 706) | (86 568) |
| Interest paid | | (13 641) | (17 870) |
| Provisions used | 20 | (2 269) | (4 338) |
| CASH FLOW FROM OPERATING ACTIVITIES A | | 208 942 | 168 187 |
| (Purchase) of intangible assets and property, plant and equipment | 8 | (63 712) | (71 866) |
| Disposal of intangible assets and property, plant and equipment | 3, 8 | 322 | 796 |
| (Purchase) of financial assets | 8 | (31) | (2 206) |
| Disposal of financial assets | 5, 8 | 3 252 | 193 |
| (Purchase) / disposal of available-for-sale securities | | 42 505 | 160 828 |
| Interest received | | 13 809 | 19 773 |
| Dividends received | | 5 146 | 7 822 |
| Cash outflow from purchase of fully consolidated companies and minority interests | 24 | (2 642) | (85 612) |
| Cash inflow from liquidation of fully consolidated companies | 24 | 0 | 26 |
| Cash inflow from minority interests due to founding of fully consolidated companies | 16 | 423 | 0 |
| (Increase) / decrease of interest-bearing assets | | 42 899 | 1 677 |
| CASH FLOW FROM INVESTING ACTIVITIES B | | 41 971 | 31 431 |
| Capital redemption (nominal value and premium) | | (299 492) | 0 |
| Dividends paid | | (162 231) | (194 480) |
| Dividends paid to minorities | 16 | (3 565) | (2 457) |
| (Purchase) of treasury shares | | (17 505) | (65 102) |
| Sale of treasury shares | | 2 984 | 16 858 |
| Increase in interest-bearing liabilities | | 161 852 | 0 |
| (Decrease) in interest-bearing liabilities | | (214 990) | (14 568) |
| CASH FLOW FROM FINANCING ACTIVITIES C | | (532 947) | (259 749) |
| TRANSLATION DIFFERENCE ON CASH AND CASH EQUIVALENTS D | | 16 195 | 1 356 |
| INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A + B + C + D) | | (265 839) | (58 775) |
| Cash and cash equivalents at 1. 1. | | 713 739 | 772 514 |
| Increase / (decrease) of cash and cash equivalents | | (265 839) | (58 775) |
| Cash and cash equivalents at 31. 12. | 13 | 447 900 | 713 739 |

Notes to the Consolidated Financial Statements

Consolidated accounting principles

General information on the consolidated financial statements

The consolidated financial statements give a true and fair view of the financial position, the results of operations and the cash flows of the EMS Group. The consolidation is based on individual financial statements of subsidiaries prepared according to uniform Group accounting principles and in accordance with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). They also comply with Swiss law.

The preparation of consolidated financial statements and related disclosures in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the period reported. Actual results could differ from

those estimates. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the financial statements in the period in which they are determined to be necessary.

Changes to the consolidated accounting principles

The IASB published a series of new and revised standards and interpretations, which took effect in financial year 2008 and were implemented by the EMS Group on January 1, 2008. This has no material effect on the consolidated financial statements of the EMS Group.

Consistency

The principles of valuation and consolidation remain unchanged from the previous year, with the exception of the changes described above. For comparative purposes, certain prior-year amounts have been reclassified and amended to conform to the current year consolidated financial statements.

Possible implications of new or revised standards, relevant for the EMS Group, which came into force for financial year 2009 or later

| Standard / Interpretation | | Entry into force | Planned application by the EMS Group |
|---|----|------------------|--------------------------------------|
| IAS 1 rev. – Presentation of Financial Statements | ** | January 1, 2009 | Financial year 2009 |
| IAS 23 rev. – Borrowing Costs | * | January 1, 2009 | Financial year 2009 |
| IAS 32 and IAS 1 Amendment – Puttable Financial Instruments and Obligations Arising on Liquidation | * | January 1, 2009 | Financial year 2009 |
| IFRS 8 – Operating Segments: Disclosure | ** | January 1, 2009 | Financial year 2009 |
| IFRIC 16 – Hedges of a Net Investment in a Foreign Operation | * | October 1, 2008 | Financial year 2009 |
| IAS 39 rev. – Financial instruments: Recognition and Measurement – Amendments for Eligible Hedged Items | * | July 1, 2009 | Financial year 2010 |
| IFRS 3 rev. – Business Combinations | * | July 1, 2009 | Financial year 2010 |
| IFRIC 17 – Distributions of Non-cash Assets to Owners | * | July 1, 2009 | Financial year 2010 |

* There are not expected to be any significant implications for the consolidated financial statements of the EMS Group.

** The primary expectation is that there will be additional disclosures in the consolidated financial statements of the EMS Group.

Scope of consolidation

The scope of consolidation includes all companies in and outside Switzerland which are controlled – directly or indirectly – by EMS-CHEMIE HOLDING AG, holding more than 50% of the voting rights, or by contracts or other agreements (see note 30 “List of subsidiaries and minority holdings”).

The equity method of accounting is applied for the associated companies, which are not directly or indirectly controlled by EMS-CHEMIE HOLDING AG (shareholding normally between 20% and 50% of voting rights).

Shares in other companies (less than 20% of voting rights) are valued at their fair value.

Method of consolidation

The financial statements of majority-owned companies are fully consolidated. Assets and liabilities, income and expenses are incorporated in full. Capital consolidation is effected using the purchase method. Intercompany transactions and relations have been eliminated in the course of consolidation. Unrealized profits from intercompany deliveries are eliminated in the income statement. All assets and liabilities of acquired companies are valued according to the accounting principles of the EMS Group at the time of acquisition. Any positive difference between the resulting fair value of shareholders' equity and the cost of acquisition is capitalized as goodwill. Results for acquired companies are included in consolidation as from the date on which control was transferred.

Upon the acquisition of minority interests in a fully consolidated company, any difference between the purchase price and the carrying amount of such minority interests at the time of acquisition is capitalized as goodwill. No fair value adjustments are recognized.

In case of disposal of companies the deconsolidation is effected through the income statement from the date control is relinquished, whereby the companies' results are included in the consolidation up to such date.

Balance sheet date

The balance sheet date of subsidiaries is December 31. The balance sheet date of EMS-CHEMIE HOLDING AG is April 30. In accordance with uniform Group accounting principles an interim closing is prepared for the holding company as of December 31.

Valuation principles

The consolidated financial statements are based on historical costs except for securities, other investments and derivative financial instruments, which are valued at fair value, as well as bonds, which are measured at amortized cost.

Intangible assets (excluding goodwill)

This item consists of acquired patents, trademarks, software and other intangible assets. Other intangible assets are measured at cost less amortization and impairments. Amortization of patents, trademarks and software is calculated using the straight-line method based on their limited useful economic lives, generally over 3 to 12 years.

Goodwill

This item consists of goodwill acquired in a business combination. Goodwill represents the difference between consideration paid and the fair value of the net assets and contingent liabilities acquired. Goodwill is subject to an annual impairment test.

Property, plant and equipment

Property, plant and equipment are shown at purchase price or manufacturing cost less depreciation and impairments. Assets are depreciated using the straight-line method over their estimated useful lives. Useful lives are estimated in terms of the asset's physical life expectancy, corporate policy on asset renewals and technological and commercial obsolescence. The value of the capitalized property, plant and equipment is periodically reviewed. An impairment loss is recorded when the carrying amount exceeds the recoverable amount.

Repairs and maintenance are expensed as incurred. Investments in improvements or renewals of assets are capitalized if they significantly extend service life, increase capacity or provide a substantial improvement in the quality of production performance.

Depreciation periods are as follows:

- Land: normally not depreciated
- Plant under construction: normally not depreciated
- Buildings: 25 – 50 years
- Technical plant and machinery: 7 – 25 years
- Other property, plant and equipment: 5 – 15 years

Leases

There are no assets held under leasing agreements which may be considered as an asset purchase in economic terms (finance lease) in the EMS Group. Payments on leased assets defined as “operating lease” and having a rental character are expensed over the lease period.

Financial assets within non-current assets

Shares in associated companies are included using the equity method.

Other investments are classified as available-for-sale. The valuation is the same as described under “securities”.

Inventories

Inventories used for production are valued at their historical purchase or production cost or at their net realizable value, whichever is lower. Inventories are valued using the “fifo” (first-in, first-out) method. Besides individual costs, the cost of production also includes a proportionate allocation of manufacturing overheads.

Accounts receivable

This item is measured on the basis of the original invoiced amount less allowances for doubtful accounts. Such allowances are formed if there are objective indications that outstanding amounts will not or only partially be collected. The allowance represents the difference between the invoiced amount and the recoverable amount.

Securities

Securities include marketable securities traded on stock exchanges and are classified as available-for-sale. Initial measurement of all security transactions is done at the date of fulfillment of the contract (settlement date accounting) at fair value including transaction costs. Subsequent measurement is done at fair value with changes recorded in equity and only transferred to the income statement at the moment of the sale or in case of an impairment. Impairment is assumed when there is a significant or prolonged decline in the fair value below its cost. According to the guidelines of the EMS Group a significant or prolonged decline exists if the fair value of securities is below its cost for a period of nine months or by more than 20%. If the decline in fair value is less than 20% or lasts less than nine months, management decides whether the loss has to be considered permanent.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, bank account balances and short or medium-term deposits maturing within three months. Cash and cash equivalents are valued at their nominal value. This definition is also used for the cash flow statement.

Bonds and non-current bank loans

Non-current bank loans are recognized initially at the proceeds received, net of transaction costs incurred. In subsequent periods, debenture bonds and non-current bank loans are stated at amortized cost. Convertible bonds are split into a liability component and an option component at date of issue and are shown separately in the balance sheet.

On initial recognition, the fair value of the liability component is the present value of the contractually determined stream of future cash flows discounted at the rate of interest applied at that time by the market to instruments of comparable credit status and providing substantially the same cash flows, on the terms, but without the conversion option. At date of issue the value of the option component results by deduction of the liability component from the proceeds of the bond issue. With conventional convertible bonds, the holder acquires the right to

convert into shares of the issuer. The option therefore constitutes an equity component. In the case of the convertible bond issued by the EMS Group, there is an option to convert into registered shares of Lonza Group AG. The option component is therefore treated as a debt instrument, and is measured at fair value in subsequent years and adjusted through the income statement.

Bonds and non-current bank loans are classified as current if they are due to be repaid within twelve months after the balance sheet closing date, even if an agreement has been concluded on the long-term refinancing or rescheduling of payment commitments after the balance sheet closing date but prior to the approval of the financial results for publication.

Liabilities and deferred income

This item includes current and non-current debts, valued at the amount of repayment, and deferred income.

Provisions

Provisions are set up for legal or other liabilities if these liabilities resulting from a past event and existing at balance sheet date will most probably bring about a cash outflow and if the amounts can be reliably estimated.

Employee benefits

All subsidiaries in Switzerland have their own, legally independent pension plans that are independently managed. They are financed through contributions from employers and employees. Present and former employees (or their surviving dependants) will receive benefits upon reaching the age limit and/or in the event of incapacity or death. For the purposes of the consolidated financial statements, future pension obligations are calculated on the basis of actuarial methods complying with IFRS. In the case of defined benefit obligations, the present value of the projected benefit obligation is assessed using the projected unit credit method on the basis of completed and expected years of service, the expected pay trend and the adjustment of pensions. Costs for this provision ("expense recognized in the income statement") are calculated

annually and carried to the income statement. Changes in actuarial assumptions are recognized in the income statement on a straight-line basis over two years when they exceed the limit of 10% of the plan assets or 10% of the plan obligations. Employees of subsidiaries abroad are insured by governmental institutions or independent defined contribution pension plans.

Derivative financial instruments

Initial measurement of all derivative financial instruments is done at the date of transaction (trade date accounting) at fair value excluding transaction costs. Subsequent measurement is done at fair value within the balance sheet position derivative financial instruments. Changes in fair value are shown within the financial income.

Hedge accounting

For the hedging of interest rate risks no hedge accounting as defined by IAS 39 is used. Hedge accounting as defined by IAS 39 has been used since 2008 for the hedging of currency risks. This includes the use of cash flow hedges, which hedge future transactions with a high likelihood of occurrence. At initial recognition of cash flow hedges, the effective portion of hedging instruments is recognized in equity and the ineffective portion immediately in the income statement. Gains and losses from cash flow hedges shown in equity are transferred to the income statement on the date on which the forecasted transaction affects the income statement.

The goal of hedge accounting is to match the impact of the hedged item and the hedging instrument in the income statement.

Net sales revenue

Net sales revenue includes the invoiced amounts for supplied goods and services less diminished proceeds.

Research and development costs

Research and development costs are charged to the income statement for the year in which they incur under the following headings: wages and salaries, material expenses and amortization on research and development assets. Development costs are capitalized only and insofar as it can be assumed with a high degree of probability that sufficient future income will be generated to cover the costs arising in connection with the development of the product or process.

Impairment

The carrying amounts of non-current assets not valued at fair value are reviewed at balance sheet date. If there are any indications of permanent impairment, the recoverable amount is determined. The recoverable amount corresponds to the higher of the net selling price or the value in use. In cases where the carrying amount is higher than the recoverable amount, the difference is booked in the income statement.

For the impairment test the corporate assets are collected at the lowest level, for which cash flows can be identified separately (cash-generating units). For estimating the value in use, the future cash flows are discounted to the present value with a discount rate before taxes which includes the current market expectations, the time value of money and the specific risks of the assets.

Fair values

The carrying amounts for securities and financial assets stated at fair value are calculated at stock-exchange prices applicable on the balance sheet date. Values for derivative financial instruments are based on replacement values or recognized valuation models such as option price models (Black-Scholes). If there is no separate disclosure in the notes to the consolidated financial statements of the EMS Group, the fair values are considered to be in line with the carrying amounts at the balance sheet date.

Foreign currencies

The financial statements of the individual Group companies are presented in the currency of the primary economic environment in which the respective company operates (functional currency). The consolidated financial statements are prepared in Swiss francs, the Group's reporting currency.

Financial statements in foreign currencies are translated as follows: current assets, non-current assets and liabilities at year-end exchange rates. All items in the income statement and the net income are translated using the average exchange rate for the year. These exchange rate differences are carried to equity without affecting net income (translation adjustment).

In case of disposal of a subsidiary abroad, the translation difference, accumulated during the period when the subsidiary was a consolidated company, is added to profit (or loss) from sale of this company.

The foreign currency positions in the financial statements of the consolidated companies are translated as follows: Foreign currency transactions are translated at the exchange rate of the transaction day. At year-end the balances of foreign currencies are translated at the exchange rate prevailing at year-end. The differences are recognized in the income statement (transaction gains and losses).

The most important exchange rates are:

| | Unit | Average exchange rates | | Year-end exchange rates | | |
|------------------|------|------------------------|-------|-------------------------|-------|-------|
| | | 2008 | 2007 | 2008 | 2007 | |
| Euro | EUR | 1 | 1.586 | 1.643 | 1.490 | 1.655 |
| US Dollar | USD | 1 | 1.082 | 1.200 | 1.055 | 1.125 |
| Japanese Yen | JPY | 100 | 1.050 | 1.019 | 1.170 | 1.004 |
| Chinese Renminbi | CNY | 100 | 15.58 | 15.77 | 15.47 | 15.40 |
| Taiwan Dollar | TWD | 100 | 3.428 | 3.651 | 3.216 | 3.466 |

Income taxes

Provisions for deferred income taxes are recognized to reflect the tax impact on differences in the valuation of assets and liabilities for Group consolidation purposes and for local taxation purposes. These provisions are continuously adjusted to take account of any changes to local fiscal law. Provisions for deferred taxation are set up using the balance sheet liability method, under which deferred tax assets or liabilities are set up for all temporary differences between the tax values and the values entered in the consolidated financial statements. A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the asset can be utilized.

Earnings per share

Earnings per share are based on the consolidated net income attributable to the shareholders of EMS-CHEMIE HOLDING AG, which is divided by the weighted average number of shares issued. The diluted earnings per share figure additionally includes all the shares that could potentially be issued following the exercising of option or conversion rights, for instance.

Segment reporting

Segment reports are presented primarily by business area and secondarily by geographical region. The segmentation is prepared to the level of EBIT. A splitting of financial income and expenses and of taxes is not useful because those functions are executed on Group level.

Financial risk management

General

Risk management constitutes an integral part of planning and reporting activities at the EMS Group. At Senior Management and Business Unit level, risks are identified annually as part of medium-term planning procedure and preparation of the budget for the following year. They are then weighted according to the risk level and probability of its occurrence. In the course of planning discussions, the CEO and CFO report to the Board of Directors on the magnitude of these risks and the implementation status of the measures taken to counter them. The policy for the risk management remains unchanged from the previous year.

The EMS Group is exposed to various financial risks arising from its business activities such as credit risks, liquidity risks and market risks. The financial risks are reported monthly to the Board of Directors. The specific financial risks are described below.

Credit risks

Credit risks arise from the possibility that the counterparty to a transaction may be unable or unwilling to meet their obligations. Fixed-term deposits and derivative financial instruments are only entered into with counterparties that have a high credit standing. Trade receivables are subject to a policy of active risk management focusing on the assessment of country risk, credit availability, ongoing evaluation of credit standing and account monitoring procedures. There are no significant concentrations within counterparty credit risks. Within trade receivables, this is due to the EMS Group's large number of customers and their wide geographical spread, which has been permanently verified. Country risk limits and exposures are continuously monitored. The exposure of other financial assets to credit risk is controlled by setting a policy for limiting credit exposure to high-quality counterparties, ongoing reviews of credit ratings, and limiting individual aggregate credit exposure accordingly. There are no collateral or similar contracts.

Liquidity risks

Liquidity risk is the risk that the EMS Group will encounter difficulty in meeting the obligations associated with its financial liabilities. The cash flows and liquidity requirements of the EMS Group are supervised by central treasury. The goal is to have the liquidity required for day-to-day operations available at all times.

Market risks

Interest rate risks

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Currency risks

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The EMS Group operates internationally and is exposed to exchange-rate risk. The EMS Group uses partly derivative financial instruments in the usual course of business to cover the risks. The EMS Group's treasury unit conducts the trade by order of Senior Management or Head of Business Unit, monitors exposure and prepares the relevant reports, which are submitted monthly to Senior Management and the Board of Directors. The liquidity required for day-to-day operations must be available at all times.

Other price risks: securities risks

Among "other price risks" are securities risks. Available-for-sale securities and the option component of convertible bonds can be influenced by changes in fair values.

Available-for-sale securities are held for fund management purposes. The risk of loss in value is reduced by reviews prior to investing and continuous monitoring of the performance of investments and changes in their risk profile.

Capital management

The capital managed by the EMS Group consists of the consolidated equity including minority interests. The EMS Group has set the following goals for the management of its capital:

- maintaining a healthy and sound balance sheet structure based on continuing values;
- ensuring the necessary financial resources to be able to make investments and acquisitions;
- achieving a return for shareholders that is appropriate to the risk;
- distribution of financial resources not required for operational business to the shareholders.

Capital is monitored on the basis of the equity ratio, which is calculated as being equity (including minority interests) as a percentage of total assets. The balance sheet equity ratio is 58.1 % as at December 31, 2008 (December 31, 2007: 56.1 %).

Treasury shares are bought and sold on the basis of active management. The EMS Group does not have any financial covenants with minimal capital requirements.

There were no changes in the EMS Group's approach to capital management in the reporting period.

Significant estimates and assumptions made by management

Impairment of non-current assets

To ascertain whether impairment has occurred, estimates are made of the expected future cash flows arising from the use and possible disposal of such assets. Significant assumptions are made in relation to such calculations, including sales figures, margins and discounting rates. It is also possible for useful lives to be reduced, the intended use of property, plant and equipment to change, production sites to be relocated or closed, and production plants to generate lower-than-expected sales in the medium term. The carrying amounts for property, plant and equipment and intangible assets are shown in note 8.

Provisions for litigation risks and other provisions

In the course of their ordinary business operations, Group companies may be involved in legal proceedings. Provisions for litigation risks and other provisions are measured using available information on the basis of the realistically expected net cash outflow, if considered necessary. Other provisions primarily cover warranty claims arising from the sale of goods or services. Future reporting periods may therefore be affected by changes in the estimates of expected or actual cash outflows. The carrying amounts for provisions are shown in note 20.

Securities

The EMS Group has classified this item as available-for-sale, which means that fluctuations in the fair value are recognized in equity until the date of sale, provided there is no lasting impairment. The assessment as to whether impairment has occurred depends on the duration and extent of the decline based on clear criteria. However, it also requires that management makes estimates with regard to future economic developments. The fair value of securities is shown in the balance sheet.

Employee benefits

The EMS Group operates various retirement plans on behalf of its employees. In the case of defined benefit plans, statistical assumptions are made in order to estimate future developments. When parameters alter due to changes in the economic situation or different market conditions, subsequent results may differ significantly from the actuarial opinions and calculations. The carrying amounts of reported employee retirement assets and liabilities are shown in notes 8 and 19.

Taxes

Measurement of current direct and indirect tax liabilities is subject to interpretation of the tax legislation in the countries concerned. The accuracy of tax declarations and appropriateness of liabilities are judged in the context of final assessments or inspections by the tax authorities. Furthermore, the judgment as to whether tax-loss carry forwards can be capitalized requires critical assessment of their usability in terms of netting with future profits, which are dependent on numerous imponderables.

Segment Information

Breakdown by business area (Primary segment)

(CHF '000)

| | Net sales revenue | | | | | | Depreciation, amortization and impairment in intangible assets and property, plant and equipment ¹⁾ | | Net operating income (EBIT) | |
|----------------------------|-------------------------------|-------|------------------------------|-----------|-----------------|-----------|--|--------|-----------------------------|---------|
| | Net sales with other segments | | Net sales with third parties | | Total net sales | | 2008 | 2007 | 2008 | 2007 |
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | | | | |
| PERFORMANCE POLYMERS | 131 | 311 | 1 392 269 | 1 427 888 | 1 392 400 | 1 428 199 | 49 502 | 45 097 | 201 438 | 243 382 |
| FINE CHEMICALS/ENGINEERING | 0 | 0 | 111 678 | 124 505 | 111 678 | 124 505 | 8 696 | 8 254 | 18 119 | 26 780 |
| Subtotal segments | 131 | 311 | 1 503 947 | 1 552 393 | 1 504 078 | 1 552 704 | 58 198 | 53 351 | 219 557 | 270 162 |
| - Internal net sales | (131) | (311) | | | (131) | (311) | | | | |
| Total EMS Group | 0 | 0 | 1 503 947 | 1 552 393 | 1 503 947 | 1 552 393 | 58 198 | 53 351 | 219 557 | 270 162 |

For a description of the business areas see pages 4 – 6 ("General Information on the Financial Year").

| | Segment assets ²⁾ | | Segment liabilities ³⁾ | | Investments in intangible assets and property, plant and equipment | | Income from equity-valuation of associated companies | | Investments in associated companies | |
|--------------------------------|------------------------------|-----------|-----------------------------------|-----------|--|--------|--|-------|-------------------------------------|--------|
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 |
| | PERFORMANCE POLYMERS | 957 792 | 1 058 582 | 298 808 | 389 524 | 51 816 | 57 489 | 427 | 4 548 | 14 836 |
| FINE CHEMICALS/ENGINEERING | 122 801 | 116 691 | 73 668 | 96 972 | 11 896 | 14 377 | 0 | 0 | 0 | 0 |
| Subtotal segments | 1 080 593 | 1 175 273 | 372 476 | 486 496 | 63 712 | 71 866 | 427 | 4 548 | 14 836 | 16 934 |
| Non-segment assets/liabilities | 598 834 | 1 101 791 | 331 649 | 513 916 | | | | | | |
| Total EMS Group | 1 679 427 | 2 277 064 | 704 125 | 1 000 412 | 63 712 | 71 866 | 427 | 4 548 | 14 836 | 16 934 |

Breakdown by geographical region (Secondary segment)

(CHF '000)

| | Total net sales revenue (customers) | | Total net sales revenue (production) | | Net operating income (EBIT) | | Segment assets ²⁾ | | Investments in intangible assets and property, plant and equipment | |
|---------------------|-------------------------------------|-----------|--------------------------------------|-----------|-----------------------------|---------|------------------------------|-----------|--|--------|
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 |
| | Switzerland | 76 146 | 76 758 | 813 397 | 908 282 | 174 130 | 194 796 | 650 817 | 706 031 | 32 944 |
| European Union (EU) | 892 223 | 959 214 | 377 212 | 372 748 | 28 301 | 43 075 | 185 552 | 221 058 | 13 947 | 21 167 |
| North America | 174 796 | 134 813 | 126 028 | 78 967 | (7 148) | 4 632 | 96 541 | 127 503 | 1 913 | 1 650 |
| Asia | 300 248 | 314 270 | 187 310 | 192 396 | 24 274 | 27 659 | 147 683 | 120 681 | 14 908 | 4 905 |
| Others | 60 534 | 67 338 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal segments | 1 503 947 | 1 552 393 | 1 503 947 | 1 552 393 | 219 557 | 270 162 | 1 080 593 | 1 175 273 | 63 712 | 71 866 |
| Non-segment assets | | | | | | | 598 834 | 1 101 791 | | |
| Total EMS Group | 1 503 947 | 1 552 393 | 1 503 947 | 1 552 393 | 219 557 | 270 162 | 1 679 427 | 2 277 064 | 63 712 | 71 866 |

Invoicing and cost attribution between segments are subject to the same conditions as with third parties.

¹⁾ See note 8.

²⁾ Segmented assets: Assets without cash and cash equivalents, securities, fixed deposits in other current and non-current financial assets and investments in associated companies.

³⁾ Segmented liabilities: Liabilities without current and non-current bank loans, bonds and option component of convertible bonds.

Consolidated Income Statement

EMS Group
Consolidated Financial Statements
Annual Report 2008 / 2009

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|-------|--|--------------------|
| 1 | Capitalized costs and other operating income | |
| | Capitalized costs | 10 543 |
| | Other operating income | 45 478 |
| | Income from liquidation of fully consolidated companies | 0 |
| | Total capitalized costs and other operating income | 56 021 |
| 2 | Personnel expenses | |
| | Wages and salaries | 172 905 |
| | Subcontractor salaries | 5 348 |
| | Expenses for defined benefit plans | 8 413 |
| | Legal / contractual social insurance | 29 586 |
| | Total personnel expenses | 216 252 |
| | Employee benefits | |
| | The following figures give an overview of the Swiss pension plans: | |
| | Present value of funded obligations | (404 442) |
| | Fair value of plan assets | 377 919 |
| | Recognized liability for defined benefit obligations | (16 523) |
| | Liability for long-service leave | 0 |
| | Cash-settled share-based payment liability | 0 |
| | Total employee benefits | (16 523) |
| | Unrecognizable amount | (12 760) |
| | Actuarial losses, not accounted for | 52 537 |
| | Total recognized net assets in the Group balance sheet for independent defined benefit plans | 13 254 |
| | There are no unfunded obligations. The Group makes contributions to a contributory defined benefit plan that provides pensions for employees upon retirement, disability and death. The plan entitles a retired employee to receive an annual payment equal to 6.8% (2007: 6.8%) of the retirement assets. Disability and death pensions are defined as fixed ratios of the salary insured. | |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| The balance sheet shows the following: | | |
| Surplus recognized in financial assets as pension assets (see note 8) | 17 993 | 17 004 |
| Deficit recognized in other non-current liabilities as liabilities from employee benefits (see note 19) | (4 739) | (4 960) |
| Total recognized net assets in the Group balance sheet | 13 254 | 12 044 |
| Plan assets consist of the following: | | |
| Loans to the employer | 4 279 | 7 096 |
| Liquid assets | 238 284 | 45 683 |
| Real estate | 21 180 | 21 180 |
| Bonds | 75 022 | 153 477 |
| Other equities | 39 154 | 209 760 |
| Total plan assets | 377 919 | 437 196 |
| Movement in the liability for defined benefit obligations | | |
| Liability for defined benefit obligations at 1.1. | 453 718 | 448 396 |
| Benefits paid by the plan | (16 893) | (14 001) |
| Current service costs and interest (see below) | 32 226 | 27 589 |
| Net curtailments | 899 | 0 |
| Settlements | (11 191) | (6 365) |
| Actuarial (gains) / losses (see next page) | (54 317) | (1 901) |
| Liability for defined benefit obligations at 31.12. | 404 442 | 453 718 |
| Movement in plan assets | | |
| Fair value of plan assets at 1.1. | 437 196 | 423 887 |
| Contributions paid into the plan | 17 307 | 17 857 |
| Benefits paid by the plan | (16 893) | (14 001) |
| Expected return on plan assets | 17 488 | 16 956 |
| Settlements | (11 191) | (6 365) |
| Actuarial gains / (losses) (see next page) | (65 988) | (1 138) |
| Fair value of plan assets at 31.12. | 377 919 | 437 196 |
| Expense recognized in the income statement | | |
| Current service costs | 17 939 | 16 632 |
| Interest on obligation | 14 287 | 10 957 |
| Expected return on plan assets | (17 488) | (16 956) |
| Recognized actuarial gains and losses (see next page) | 3 103 | 3 299 |
| Effect of curtailments | 899 | 0 |
| Effect of the limit in paragraph 58(b) | (2 643) | 5 111 |
| Employees' contributions | (7 684) | (6 927) |
| ERIS (Expense Recognized in the Income Statement) | 8 413 | 12 116 |
| The expense is recognized in personnel expenses. | | |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) | | |
|--|--------------------|--------------------|-----------|-----------|
| Change of recognized net assets | | | | |
| At 1.1. | 12 044 | 13 230 | | |
| ERIS (Expense Recognized in the Income Statement) | (8 413) | (12 116) | | |
| Employer's contribution | 9 623 | 10 930 | | |
| At 31.12. | 13 254 | 12 044 | | |
| Actual return on plan assets | (39 054) | 10 150 | | |
| Not recognized actuarial gains and losses | | | | |
| Cumulative amount at 1.1. | 43 969 | 48 031 | | |
| Actuarial gains and losses of the period | 11 671 | (763) | | |
| Amortization during the period | (3 103) | (3 299) | | |
| Cumulative amount at 31.12. | 52 537 | 43 969 | | |
| Actuarial assumptions | | | | |
| Actuarial assumptions at the reporting date (expressed as weighted averages): | | | | |
| Discount rate at 31.12. | 3.5% | 2.5% | | |
| Expected return on plan assets at 1.1. | 4.0% | 4.0% | | |
| Future salary increases | 1.5% | 1.5% | | |
| Future pension increases | 0.5% | 0.5% | | |
| The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The return is based on historical returns, without adjustments. In Switzerland health care costs are not paid to employees. | | | | |
| Historical information | 2008 | 2007 | 2006 | 2005 |
| Present value of the defined benefit obligation | 404 442 | 453 718 | 448 396 | 429 733 |
| Fair value of plan assets | (377 919) | (437 196) | (423 887) | (402 356) |
| Deficit in the plan | 26 523 | 16 522 | 24 509 | 27 377 |
| Experience gains / (losses) arising on plan liabilities | (16 177) | 1 901 | (5 381) | 0 |
| Experience gains / (losses) arising on plan assets | (65 988) | (1 138) | (87) | 41 437 |
| The Group expects to pay KCHF 8015 (2008: KCHF 8786) in contributions to defined benefit plans in 2009. | | | | |
| 3 Other operating expenses | | | | |
| Rents | | 12 139 | | 9 299 |
| Repairs and maintenance | | 21 182 | | 22 762 |
| Insurance, duties, fees | | 8 007 | | 7 945 |
| Energy | | 30 821 | | 27 583 |
| Administration, promotion | | 31 138 | | 29 089 |
| Losses on disposal of property, plant and equipment, net | | 5 474 | | 1 680 |
| Other operating expenses | | 15 133 | | 22 775 |
| Total other operating expenses | | 123 894 | | 121 133 |
| 4 Research and development | | | | |
| Expenditures for research and development amount to | | 48 155 | | 53 432 |
| In percent of net sales revenue | | 3.2% | | 3.4% |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) | |
|-------|---|--------------------|----------|
| 5 | Financial income | | |
| | Interest income from related parties | 361 | 360 |
| | Other interest income | 11 496 | 19 051 |
| | Interest income on loans and receivables | 7 | 7 |
| | Interest income on held-to-maturity investments | 571 | 1 175 |
| | Total interest income | 12 435 | 20 593 |
| | Dividends on available-for-sale securities | 2 868 | 5 848 |
| | Income from sale of available-for-sale securities, net | 10 616 | 87 844 |
| | Fair value adjustments on derivative financial instruments, net | 34 647 | 0 |
| | Income from conversion of bonds | 5 980 | 16 619 |
| | Income from repurchase of own bonds | 1 330 | 0 |
| | Income from liquidation of other participations | 0 | 42 |
| | Total financial income | 67 876 | 130 946 |
| 6 | Financial expenses | | |
| | Interest expenses to associated companies | 75 | 74 |
| | Other interest expenses | 1 247 | 974 |
| | Interest expenses on financial liabilities measured at amortized cost | 11 492 | 23 244 |
| | Total interest expenses | 12 814 | 24 292 |
| | Foreign exchange losses, net | 16 500 | 1 843 |
| | Fair value adjustments on derivative financial instruments, net | 0 | 35 152 |
| | Impairment on available-for-sale securities | 0 | 8 163 |
| | Bank charges and commissions | 1 478 | 2 348 |
| | Total financial expenses | 30 792 | 71 798 |
| 7 | Income taxes | | |
| | Current income taxes | 34 497 | 73 709 |
| | Deferred income taxes | 7 361 | (33 605) |
| | Total income taxes | 41 858 | 40 104 |
| | The ultimate holding company is incorporated in Switzerland. The subsidiaries operate in different countries with different tax laws and tax rates. The effective income tax expenses differed from the expected income tax expenses as follows: | | |
| | Breakdown of the income tax expenses | | |
| | Net income before income taxes | 257 068 | 333 858 |
| | Expected income tax rate | 21.0% | 23.2% |
| | Expected income taxes | 54 083 | 77 560 |
| | Use of tax losses carried forward not capitalized | (1 122) | (138) |
| | Change in deferred tax assets not having been set up | (2 764) | 3 421 |
| | Tax exemption / Expenses not being deductible for tax purposes | (1 294) | (6 726) |
| | Taxes from previous years and tax holidays | (7 031) | 187 |
| | Impact of changed deferred income tax rates | (1 722) | (34 179) |
| | Other | 158 | (21) |
| | Effective income taxes | 41 858 | 40 104 |
| | Effective income tax rate | 16.3% | 12.0% |

| Notes | 2008 (CHF '000) | | 2007 (CHF '000) | |
|---|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| | Deferred income tax assets | Deferred income tax liabilities | Deferred income tax assets | Deferred income tax liabilities |
| Deferred income taxes: Change in recognized assets / liabilities | | | | |
| At 1.1. | 12403 | 105029 | 3898 | 128531 |
| Increase via income statement | 45 | 8498 | 8747 | 2063 |
| Decrease via income statement | (3808) | (4900) | (97) | (27018) |
| Income taxes recognized directly in equity | 0 | (8132) | 0 | 1836 |
| Translation differences | (246) | (829) | (145) | (383) |
| At 31.12. | 8394 | 99666 | 12403 | 105029 |
| Note to the deferred income tax liabilities | | | | |
| Calculation according to the "balance sheet liability method": | | | | |
| Deferred income taxes on non-current assets | 76670 | | 86115 | |
| Deferred income taxes on current assets | 20683 | | 15328 | |
| Deferred income taxes on liabilities | 2313 | | 3586 | |
| Total deferred income tax liabilities | 99666 | | 105029 | |
| Deferred income taxes on non-current assets affect mainly property, plant and equipment, on current assets inventories. | | | | |
| Tax loss carryforwards | | | | |
| | Tax loss carryforwards | Tax effect | Tax loss carryforwards | Tax effect |
| Total tax loss carryforwards not considered in the balance sheet | 41519 | 12011 | 29870 | 10788 |
| Of which to be carried forward for up to: | | | | |
| 1 year | 0 | 0 | 0 | 0 |
| 2 years | 0 | 0 | 0 | 0 |
| 3 years | 0 | 0 | 0 | 0 |
| 4 years | 159 | 33 | 0 | 0 |
| 5 years | 10136 | 2128 | 2 | 1 |
| More than 5 years | 31224 | 9850 | 29868 | 10787 |

Consolidated Balance Sheet as at December 31

Notes

8 Intangible assets, property, plant and equipment, financial assets

I. Intangible assets

| (CHF '000) | Goodwill | Patents, trade- marks | Others | Total |
|---|----------|-----------------------------|----------|----------|
| At 1. 1. 2007 | | | | |
| Cost | 0 | 13 183 | 15 881 | 29 064 |
| Accumulated amortization and impairment | 0 | (11 199) | (11 243) | (22 442) |
| Net book value | 0 | 1 984 | 4 638 | 6 622 |
| 2007 | | | | |
| At 1. 1. | 0 | 1 984 | 4 638 | 6 622 |
| Change in scope of consolidation | 20 245 | 0 | 10 861 | 31 106 |
| Additions | 0 | 68 | 1 087 | 1 155 |
| Disposals | 0 | 0 | (29) | (29) |
| Amortization | 0 | (944) | (2 283) | (3 227) |
| Reclassifications | 0 | 0 | 296 | 296 |
| Translation differences | (2 262) | 25 | (647) | (2 884) |
| At 31. 12. | 17 983 | 1 133 | 13 923 | 33 039 |
| Cost | 17 983 | 13 297 | 26 026 | 57 306 |
| Accumulated amortization and impairment | 0 | (12 164) | (12 103) | (24 267) |
| Net book value | 17 983 | 1 133 | 13 923 | 33 039 |
| 2008 | | | | |
| At 1. 1. | 17 983 | 1 133 | 13 923 | 33 039 |
| Additions | 3 161 | 49 | 570 | 3 780 |
| Disposals | 0 | 0 | (72) | (72) |
| Amortization | 0 | (938) | (5 001) | (5 939) |
| Reclassifications | 0 | 5 | 651 | 656 |
| Translation differences | (422) | (50) | (700) | (1 172) |
| At 31. 12. | 20 722 | 199 | 9 371 | 30 292 |
| Cost | 20 722 | 4 088 | 24 645 | 49 455 |
| Accumulated amortization and impairment | 0 | (3 889) | (15 274) | (19 163) |
| Net book value | 20 722 | 199 | 9 371 | 30 292 |

The other intangible assets mainly contain customer related intangibles and capitalized software usage rights.

The addition in goodwill results from the buyout of the minorities at Changchun EFTEC Chemicals Products Ltd. as at January 1, 2008 (see note 16) and concerns the segment "Performance Polymers".

Impairment test for goodwill:

The cash generating unit for the impairment test of the total goodwill of KCHF 20 722 (2007: KCHF 17 983) is the Business Unit EMS-EFTEC (segment "Performance Polymers"). Its recoverability is tested yearly on the basis of future cash flows. The recoverable amount calculated by impairment testing is based on the value in use.

The following assumptions form the basis:

- The cash flows for the first three years were determined on the basis of medium-term plans.
- The cash flows of the following years were calculated with an annual growth rate of 1%.
- The discount rate before taxes is 12%.

The projections are based on knowledge and experience and also on judgements made by management as to the probable economic development of the relevant markets.

Impairment testing as of the closing date confirmed the recoverability of goodwill.

Notes

II. Property, plant and equipment

| (CHF '000) | Land incl. development cost | Buildings | Technical plant, machinery, R&D plants | Furniture, EDP equipment, vehicles | Plant under construction and payments in advance | Total |
|--|--------------------------------------|-----------|---|---|---|----------|
| At 1.1.2007 | | | | | | |
| Cost | 18282 | 270582 | 755424 | 56006 | 36745 | 1137039 |
| Accumulated depreciation and impairment | (1373) | (150951) | (463040) | (35862) | (437) | (651663) |
| Net book value | 16909 | 119631 | 292384 | 20144 | 36308 | 485376 |
| 2007 | | | | | | |
| At 1.1. | 16909 | 119631 | 292384 | 20144 | 36308 | 485376 |
| Change in scope of consolidation | 1020 | 1575 | 16350 | 413 | 1487 | 20845 |
| Additions | 1407 | 1276 | 5086 | 1852 | 61090 | 70711 |
| Disposals | (59) | (298) | (1339) | (600) | (151) | (2447) |
| Depreciation | (46) | (7547) | (34126) | (4405) | 0 | (46124) |
| Impairment | 0 | 0 | (4000) | 0 | 0 | (4000) |
| Reclassifications | (72) | 10596 | 25975 | 2445 | (39240) | (296) |
| Translation differences | (90) | (728) | (2406) | 42 | 517 | (2665) |
| At 31.12. | 19069 | 124505 | 297924 | 19891 | 60011 | 521400 |
| Cost | 20456 | 293374 | 802688 | 60787 | 60011 | 1237316 |
| Accumulated depreciation and impairment | (1387) | (168869) | (504764) | (40896) | 0 | (715916) |
| Net book value | 19069 | 124505 | 297924 | 19891 | 60011 | 521400 |
| 2008 | | | | | | |
| At 1.1. | 19069 | 124505 | 297924 | 19891 | 60011 | 521400 |
| Additions | 67 | 607 | 3133 | 1976 | 57310 | 63093 |
| Disposals | (352) | (3541) | (1403) | (422) | (6) | (5724) |
| Depreciation | (66) | (8684) | (32447) | (4415) | 0 | (45612) |
| Impairment | 0 | 0 | (6288) | (143) | (216) | (6647) |
| Reclassifications | 803 | 22994 | 48044 | 2875 | (75482) | (766) |
| Translation differences | (798) | (4264) | (3844) | (1131) | (79) | (10116) |
| At 31.12. | 18723 | 131617 | 305119 | 18631 | 41538 | 515628 |
| Cost | 20156 | 300628 | 844057 | 60398 | 41538 | 1266777 |
| Accumulated depreciation and impairment | (1433) | (169011) | (538938) | (41767) | 0 | (751149) |
| Net book value | 18723 | 131617 | 305119 | 18631 | 41538 | 515628 |

Fire insurance value is KCHF 1 474 586 (2007: KCHF 1 462 231).

Property, plant and equipment are insured at replacement values.

Due to the yearly systematic review and check of usability of manufacturing line, the following impairments were booked:

| Year | Amount | Segment |
|-------|------------|----------------------|
| 2008: | KCHF 6 647 | Performance Polymers |
| 2007: | KCHF 4 000 | Performance Polymers |

Notes

III. Financial assets

| (CHF '000) | Investments in associated companies | Other investments | Other non-current financial assets Pension assets IAS 19 | Other non-current financial assets | Total |
|---|---|----------------------|---|--|----------|
| 2007 | | | | | |
| At 1.1.2007 | | | | | |
| Cost / Fair value | 29 405 | 244 | 18 499 | 80 418 | 98 917 |
| Accumulated depreciation / amortization and impairment | 0 | 0 | 0 | (28 852) | (28 852) |
| Net book value | 29 405 | 244 | 18 499 | 51 566 | 70 065 |
| 2007 | | | | | |
| At 1.1. | 29 405 | 244 | 18 499 | 51 566 | 70 065 |
| Change in scope of consolidation | 2 602 | 0 | 0 | 43 | 43 |
| Additions / Increase | 2 587 | 0 | 0 | 2 206 | 2 206 |
| Disposals / Decrease | (13) | (61) | (1 495) | (90) | (1 585) |
| Reclassifications | (17 067) | 0 | 0 | (49 758) | (49 758) |
| Translation differences | (580) | (1) | 0 | (11) | (11) |
| At 31.12. | 16 934 | 182 | 17 004 | 3 956 | 20 960 |
| Cost / Fair value | 16 934 | 182 | 17 004 | 4 626 | 21 630 |
| Accumulated depreciation / amortization and impairment | 0 | 0 | 0 | (670) | (670) |
| Net book value | 16 934 | 182 | 17 004 | 3 956 | 20 960 |
| 2008 | | | | | |
| At 1.1. | 16 934 | 182 | 17 004 | 3 956 | 20 960 |
| Additions / Increase | 0 | 1 | 989 | 30 | 1 019 |
| Disposals / Decrease | (1 851) | 0 | 0 | (3 252) | (3 252) |
| Translation differences | (247) | 0 | 0 | 29 | 29 |
| At 31.12. | 14 836 | 183 | 17 993 | 763 | 18 756 |
| Cost / Fair value | 14 836 | 183 | 17 993 | 812 | 18 805 |
| Accumulated depreciation / amortization and impairment | 0 | 0 | 0 | (49) | (49) |
| Net book value | 14 836 | 183 | 17 993 | 763 | 18 756 |

In connection with the purchase of 70% of EFTEC America, the existing 30%-investment of EFTEC America of KCHF 17 067 was reclassified from investments in associated companies to investments in fully consolidated companies at November 20, 2007 (see note 24). The other non-current financial assets mainly contain loans to third parties. In 2007, fixed deposits were reclassified to other receivables due to their maturity (below twelve months) (see note 11).

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 9 Inventories | | |
| Raw materials and supplies | 85 664 | 84 161 |
| Semi-finished goods, work in progress | 8 027 | 6 507 |
| Finished products | 176 750 | 208 573 |
| Value adjustments | (27 777) | (27 914) |
| Advance payments on goods | 62 | 5 043 |
| Total inventories | 242 726 | 276 370 |
| 10 Trade accounts receivable | | |
| Trade accounts receivable from associated companies | 0 | 133 |
| Trade accounts receivable from third parties | 178 730 | 263 624 |
| Allowances for doubtful accounts | (7 988) | (7 789) |
| Total trade accounts receivable | 170 742 | 255 968 |
| Allowances for doubtful accounts are determined on the basis of historical losses and recognizable individual risks. | | |
| Due dates of trade accounts receivable | | |
| Not due | 148 313 | 235 201 |
| Overdue < 30 days | 23 788 | 23 538 |
| Overdue 30 to 90 days | 4 091 | 4 155 |
| Overdue > 90 days | 2 538 | 863 |
| Total | 178 730 | 263 757 |
| The movement of the allowances for doubtful accounts on trade accounts receivable is as follows: | | |
| At 1.1. | 7 789 | 7 433 |
| Increase / Decrease | 689 | 489 |
| Translation differences | (490) | (133) |
| At 31.12. | 7 988 | 7 789 |
| 11 Other receivables | | |
| Receivables from associated companies | 91 | 22 |
| Other receivables | 36 327 | 34 895 |
| Other current financial assets | 0 | 50 000 |
| Prepayments and accrued income | 13 100 | 9 293 |
| Total other receivables | 49 518 | 94 210 |
| In the previous year the other current financial assets consisted of fixed-term deposits between three and twelve months. | | |

| Notes | | 2008 (CHF '000) | 2007 (CHF '000) | |
|--------------------------|--|--------------------------------|--------------------|---------|
| 12 | Derivative financial instruments | | | |
| | The following summary shows the most important derivative financial instruments: | | | |
| | Financial instruments at fair value classified through profit or loss | | | |
| Currency | EUR/CHF | Notional amount CHF | 39 070 | 216 855 |
| SWAPS and | | Positive replacement value CHF | 214 | 466 |
| forward rate | | Negative replacement value CHF | 955 | 1 309 |
| agreements | JPY/CHF | Notional amount CHF | 530 | 123 340 |
| | | Positive replacement value CHF | 3 | 245 |
| | | Negative replacement value CHF | 0 | 3 847 |
| | USD/CHF | Notional amount CHF | 38 790 | 0 |
| | | Positive replacement value CHF | 702 | 0 |
| | | Negative replacement value CHF | 171 | 0 |
| | CZK/CHF | Notional amount CHF | 4 680 | 13 455 |
| | | Positive replacement value CHF | 0 | 859 |
| | | Negative replacement value CHF | 136 | 0 |
| | GBP/EUR | Notional amount CHF | 7 583 | 19 263 |
| | | Positive replacement value CHF | 0 | 29 |
| | | Negative replacement value CHF | 47 | 710 |
| Currency | EUR/CHF | Notional amount CHF | 30 270 | 33 080 |
| options | | Positive replacement value CHF | 40 | 23 |
| | | Negative replacement value CHF | 295 | 214 |
| Equity options | CHF | Notional amount CHF | 0 | 140 625 |
| | | Positive replacement value CHF | 0 | 7 750 |
| | | Negative replacement value CHF | 0 | 0 |
| Total | | Notional amount CHF | 120 923 | 546 618 |
| | | Positive replacement value CHF | 959 | 9 372 |
| | | Negative replacement value CHF | 1 604 | 6 080 |
| Thereof: Current portion | | Positive replacement value CHF | 959 | 9 000 |
| | | Negative replacement value CHF | 1 604 | 5 578 |
| Non-current portion | | Positive replacement value CHF | 0 | 372 |
| | | Negative replacement value CHF | 0 | 502 |

| Notes | | 2008 (CHF '000) | 2007 (CHF '000) | |
|---|---------------------------------|--------------------------------|--------------------|---------|
| Financial instruments effective for hedge accounting purposes | | | | |
| Currency | EUR/CHF | Notional amount CHF | 296 590 | 0 |
| SWAPS and | | Positive replacement value CHF | 15 820 | 0 |
| forward rate | | Negative replacement value CHF | 0 | 0 |
| agreements | JPY/CHF | Notional amount CHF | 155 979 | 0 |
| | | Positive replacement value CHF | 16 353 | 0 |
| | | Negative replacement value CHF | 1 455 | 0 |
| | USD/CHF | Notional amount CHF | 89 833 | 0 |
| | | Positive replacement value CHF | 5 644 | 0 |
| | | Negative replacement value CHF | 0 | 0 |
| Currency | JPY/CHF | Notional amount CHF | 21 200 | 0 |
| options | | Positive replacement value CHF | 2 196 | 0 |
| | | Negative replacement value CHF | 0 | 0 |
| Total | | Notional amount CHF | 563 602 | 0 |
| | | Positive replacement value CHF | 40 013 | 0 |
| | | Negative replacement value CHF | 1 455 | 0 |
| Thereof: Current portion | | Positive replacement value CHF | 32 230 | 0 |
| | | Negative replacement value CHF | 1 455 | 0 |
| Non-current portion | | Positive replacement value CHF | 7 783 | 0 |
| | | Negative replacement value CHF | 0 | 0 |
| <p>Derivative financial instruments were mostly effected for hedging purposes. Currency SWAPS, forward rate agreements and currency option contracts are used for the hedging of foreign currencies. Equity options served to hedge the market risks inherent in securities and of bonds.</p> <p>The replacement value is understood as being the fair value of derivative financial instruments. Positive replacement values are the values that are lost if the counterparty cannot deliver (maximum default risk). This risk is considered to be minimal, as the counterparties are first-rate financial institutions. Any derivatives are reported at fair value.</p> | | | | |
| 13 | Cash and cash equivalents | | | |
| | Deposits | | 446 488 | 712 496 |
| | Cash and cash equivalents | | 1 412 | 1 243 |
| | Total cash and cash equivalents | | 447 900 | 713 739 |

| Notes | | 2008 (CHF '000) | 2007 (CHF '000) |
|-------|--|--|---|
| 14 | Share capital | | |
| | | Number of issued registered shares | Number of treasury shares |
| | Par value | | Number of shares entitled to dividend |
| | | Share capital (CHF '000) | |
| | At 31.12.2006 | CHF 0.01 | 25 052 870 |
| | | 2 334 506 | 22 718 364 |
| | Purchase of treasury shares | – | 395 062 |
| | Sale of treasury shares | – | (100 655) |
| | Converted treasury shares (see note 17) | – | (1 601 697) |
| | At 31.12.2007 | CHF 0.01 | 25 052 870 |
| | | 1 027 216 | 24 025 654 |
| | Purchase of treasury shares | – | 132 114 |
| | Sale of treasury shares | – | (9 023) |
| | Repurchase of registered shares via put options | – | 1 663 842 |
| | Redemption of share capital | (1 663 842) | (1 663 842) |
| | Converted treasury shares (see note 17) | – | (135 190) |
| | At 31.12.2008 | CHF 0.01 | 23 389 028 |
| | | 1 015 117 | 22 373 911 |
| 15 | Changes in fair value in equity: available-for-sale securities | | |
| | At 1.1. | 114 657 | 147 099 |
| | Transfer into consolidated income statement | (31 168) | (74 543) |
| | Fair value adjustments | (53 635) | 43 937 |
| | Income taxes recognized directly in equity due to fair value adjustments | 8 132 | (1 836) |
| | Total changes in fair value: available-for-sale securities | (76 671) | (32 442) |
| | At 31.12. | 37 986 | 114 657 |
| 16 | Minority interests | | |
| | This item reflects the minority interests in capital and profit / loss for the year. Minorities own significant shares in EMS-UBE Ltd., EFTEC Asia Pte. Ltd., Shanghai EFTEC Chemical Products Ltd., Wuhu EFTEC Chemical Products Ltd. (from August 31, 2008), Changchun EFTEC Chemical Products Ltd. (until January 1, 2008) and EFTEC Europe Holding AG (until November 20, 2007). The change in minority interests is as follows: | | |
| | At 1.1. | 17 064 | 47 828 |
| | Founding with minority interests | 423 | 0 |
| | Buyout of minority interests (see note 24) | (2 847) | (38 901) |
| | Dividends paid | (3 565) | (2 457) |
| | Net income | 3 407 | 10 419 |
| | Translation differences | 726 | 175 |
| | At 31.12. | 15 208 | 17 064 |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 17 Bonds | | |
| Current bonds: | | |
| EMS-CHEMIE HOLDING AG: 2% convertible bond 2002 – 25.7.2008 | – | 93 644 |
| EMS-CHEMIE HOLDING AG: 4% debenture bond 2002 – 29.7.2008 | – | 201 871 |
| Total current bonds | – | 295 515 |
| Non-current bond: | | |
| EMS-INTERNATIONAL FINANCE (Guernsey) Ltd.: 2.5% convertible bond 2002 – 23.4.2010 | 154 209 | 162 815 |
| Total non-current bond | 154 209 | 162 815 |
| The option component of the convertible bonds is separately stated in the balance sheet. The bonds are stated less converted shares or shares repurchased via the stock exchange. The discount rate for the convertible bonds is 4.00%. The bonds contain standard covenants. The convertible bonds offer standard anti-dilution protection. | | |
| Details to the bonds issued: | | |
| 2% convertible bond 2002 – 25.7.2008 (originally nominal CHF 300 million) | | |
| Each bond of CHF 5 000 could be converted at any time during the conversion period (25.7.2002 – 15.7.2008) either into 39.52569 registered shares of Lonza Group AG or into 39.38869 registered shares of EMS-CHEMIE HOLDING AG (choice lies with bond holder) [conversion price per Lonza share: CHF 126.50; conversion price per EMS share: CHF 126.94]. The issuer had the right to settle the obligation in cash instead of delivering registered shares of Lonza Group AG or registered shares of EMS-CHEMIE HOLDING AG. In spite of the possibility of conversion into EMS shares the total option component was regarded as a liability. In 2008, 2% convertible bonds with a nominal value of CHF 17 million (2007: CHF 205 million) were converted into treasury shares (see note 14) and convertible bonds with a nominal value of CHF 77 million (2007: –) into Lonza shares. The non-converted bonds of CHF 1 million were repaid at 25.7.2008. | | |
| The net present value is as follows: | | |
| Present value issued bond | – | 93 644 |
| Present value repurchased bond | – | 0 |
| At 31.12. | – | 93 644 |
| Fair value at 31.12. | – | 121 496 |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 4% debenture bond 2002 – 29.7.2008 (originally nominal CHF 300 million) | | |
| The outstanding debenture bond of CHF 202 million was repaid at 29.7.2008. | | |
| The net present value is as follows: | | |
| Present value issued bond | – | 201 871 |
| Present value repurchased bond | – | 0 |
| At 31.12. | – | 201 871 |
| Fair value at 31.12. | – | 202 949 |
| 2.5% convertible bond 2002 – 23.4.2010 (nominal CHF 350 million) | | |
| Each bond of CHF 5 000 can be converted at any time during the conversion period (23.4.2002 – 13.4.2010) into 40 registered shares of Lonza Group AG (conversion price per Lonza share: CHF 125). | | |
| The net present value is as follows: | | |
| Present value issued bond | 343 428 | 338 633 |
| Present value repurchased bond | (189 219) | (175 818) |
| At 31.12. | 154 209 | 162 815 |
| Fair value at 31.12. | 160 303 | 196 046 |
| 18 Bank loans | | |
| The non-current bank loans are composed as follows: | | |
| CHF: Average interest rate: 1.90% (2007: –) | 150 000 | 0 |
| Total non-current bank loans | 150 000 | 0 |
| The carrying amounts of non-current bank loans correspond to their fair values, as the bank loans were closed in December 2008. | | |
| The current bank loans are composed as follows: | | |
| JPY: Average interest rate: 1.21% (2007: 1.49%) | 15 269 | 1 004 |
| CNY: Average interest rate: 5.58% (2007: 7.29%) | 1 238 | 1 232 |
| USD: Average interest rate: – (2007: 5.12%) | 0 | 792 |
| CHF: Average interest rate: – (2007: 7.27%) | 0 | 74 |
| Total current bank loans | 16 507 | 3 102 |
| The carrying amounts of current bank loans correspond to their fair values, as the interest rates are variable. | | |
| 19 Other non-current liabilities | | |
| Other non-current liabilities | 3 921 | 739 |
| Liabilities from employee benefits IAS 19 | 8 431 | 9 703 |
| Total other non-current liabilities | 12 352 | 10 442 |
| Liabilities from employee benefits IAS 19 include KCHF 4 739 (2007: KCHF 4 960) liabilities from Swiss pensions plans (see note 2). | | |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|---------------------------------|------------------------------------|
| 20 Provisions | | |
| (CHF '000) | Pension liabilities | Provisions for restructuring costs |
| | Provisions for litigation risks | Other provisions |
| | Total | |
| At 1.1.2008 | 1 422 | 4 371 |
| Increase via income statement | 246 | 7 165 |
| Decrease via income statement | 0 | 0 |
| Amounts used | (125) | (1 765) |
| Translation differences | (96) | (172) |
| At 31.12.2008 | 1 447 | 9 599 |
| Of which: Current portion of provisions | 0 | 9 599 |
| Non-current portion of provisions | 1 447 | 0 |
| | 42 428 | 11 894 |
| | 12 362 | 86 263 |
| | 327 | 79 19 |
| | (25 953) | (26 152) |
| | (32) | (2 269) |
| | (22) | (393) |
| | 0 | 0 |
| | 0 | 9 599 |
| | 11 894 | 55 769 |
| <p>Pension liabilities mainly contain provisions for payments to governmental institutions or independent defined contribution pension plans of subsidiaries abroad. Within the provisions for litigation risks, the risk arising from litigation processes is adequately covered as at the time of preparation of the financial statements (see note 28). The decrease in 2008 is due to an expired warranty period and a change in the estimation of litigation risk. Warranty provisions are mainly included within other provisions.</p> | | |
| 21 Other current liabilities | | |
| Advances from customers | 3 645 | 5 393 |
| Prepaid expenses and deferred income | 46 525 | 66 448 |
| Other current liabilities to related parties | 22 | 0 |
| Other current liabilities to associated companies | 2 428 | 2 064 |
| Liabilities to social security institutions | 6 125 | 9 094 |
| Other current liabilities | 28 408 | 27 194 |
| Total other current liabilities | 87 153 | 110 193 |
| 22 Liabilities, net / (net cash position) | | |
| Bonds (see note 17) | 154 209 | 458 330 |
| Option component of convertible bonds | 10 933 | 52 484 |
| Pension liabilities (see note 20) | 1 447 | 1 422 |
| Bank loans (see note 18) | 166 507 | 3 102 |
| Other current liabilities to related parties (see note 21) | 22 | 0 |
| Interest-bearing liabilities | 333 118 | 515 338 |
| less | | |
| Other current financial assets (see note 11) | 0 | 50 000 |
| Receivables from associated companies (see note 11) | 91 | 22 |
| Securities | 136 098 | 321 118 |
| Deposits (see note 13) | 446 488 | 712 496 |
| Interest-bearing liabilities, net / (cash, net) | (249 559) | (568 298) |
| less | | |
| Cash and cash equivalents (see note 13) | 1 412 | 1 243 |
| Liabilities, net / (net cash position) | (250 971) | (569 541) |

Consolidated Cash Flow Statement

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 23 Depreciation, amortization and impairment of intangible assets, property, plant and equipment and financial assets | | |
| Amortization intangible assets | 5 939 | 3 227 |
| Depreciation property, plant and equipment | 45 612 | 46 124 |
| Impairment property, plant and equipment | 6 647 | 4 000 |
| Subtotal depreciation, amortization and impairment of intangible assets and property, plant and equipment | 58 198 | 53 351 |
| Impairment on available-for-sale securities | 0 | 8 163 |
| Total depreciation, amortization and impairment of intangible assets, property, plant and equipment and financial assets | 58 198 | 61 514 |
| For the breakdown of the depreciation, amortization and impairment of intangible assets and property, plant and equipment please refer to note 8 and to the segment reporting. | | |
| 24 Purchase / disposal of fully consolidated companies | | |
| Cash outflow from purchase of fully consolidated companies and minority interests | | |
| Buyout of minority interests at Changchun EFTEC Chemical Products Ltd. | | |
| On January 1, 2008, the participation of 60% was increased to 80%. The purchase price was KCHF 2 642. | | |
| At the same time it was agreed by contract that the participation will be increased to 100% on January 1, 2011. The purchase price was discounted to the actual value for the calculation of goodwill (see note 8). | | |
| Total goodwill amounts to KCHF 3 161. | | |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|--------------------|--------------------|
| Acquisition of EFTEC | | |
| <p>On November 20, 2007, EMS Group acquired the automotive supplier EFTEC worldwide. Previously, EMS Group owned 30% of EFTEC America, 70% of EFTEC Europe and 60% of EFTEC Asia. EMS Group will control the worldwide EFTEC business and for this purpose is acquiring the shares held by the H. B. Fuller Company, namely 70% of EFTEC America, 30% of EFTEC Europe and 20% of EFTEC Asia.</p> <p>From November 20, 2007 to December 31, 2007, the acquired business of EFTEC America contributed net sales revenue of CHF 6.2 million and a net loss of CHF 1.8 million to the EMS Group. If the acquisition had occurred on January 1, 2007, Group net sales revenue would have been CHF 76.1 million higher, while net income attributable to shareholders of EMS-CHEMIE HOLDING AG would have been CHF 4.3 million lower. These amounts have been calculated using the Group's accounting policies.</p> <p>EFTEC Europe and EFTEC Asia are already included in the scope of consolidation as fully consolidated companies with minority interests. On November 20, 2007, above mentioned minority interests were bought.</p> <p>Net assets acquired and goodwill are shown as follows:</p> | | |
| Purchase price in cash and cash equivalents | | 94 400 |
| Direct costs relating to the acquisition | | 1 183 |
| Total purchase price | | 95 583 |
| Amount of assets acquired | | (75 338) |
| Goodwill | | 20 245 |
| <p>The goodwill included expected synergies from the acquisition and the employees.</p> | | |

Notes

The acquisition of EFTEC America has been accounted for using the purchase method. The following amounts of assets and liabilities acquired have been included in the consolidated financial statements:

| (CHF '000) | Assets and liabilities included at acquisition date in consolidated financial statements | Adjustment through purchase price allocation | Assets and liabilities immediately before the combination |
|--|--|--|---|
| Intangible assets | 10861 | 10857 | 4 |
| Property, plant and equipment | 20845 | 8673 | 12172 |
| Other non-currents assets | 2645 | 1950 | 695 |
| Inventories | 9312 | (1080) | 10392 |
| Trade accounts receivable | 4586 | (527) | 5113 |
| Other receivables | 8871 | 0 | 8871 |
| Cash and cash equivalents | 9971 | 0 | 9971 |
| Non-current liabilities | (1816) | (1797) | (19) |
| Trade accounts payable | (4368) | 0 | (4368) |
| Other current liabilities | (7403) | (120) | (7283) |
| Fair value of assets acquired of EFTEC America | 53504 | 17956 | 35548 |
| Existing investment in EFTEC America (see note 8) | (17067) | | |
| Carrying amount of minority interests in EFTEC Europe and EFTEC Asia (see note 16) | 38901 | | |
| Amount of assets acquired | 75338 | | |
| Goodwill | 20245 | | |
| Total cost of the business combination | 95583 | | |
| Purchase price paid | 95583 | | |
| Cash and cash equivalents of subsidiary acquired | (9971) | | |
| Cash outflow from purchase of fully consolidated companies and minority interests | 85612 | | |

Cash inflow from liquidation of fully consolidated companies

On December 28, 2007, DINOL Holding AB and DINOL AB were liquidated. The liquidation generated cash and cash equivalents of KCHF 26.

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 25 | | |
| Contingent liabilities | | |
| Contingent liabilities at the end of the year amount to | 24 208 | 22 182 |
| This mainly relates to issued guarantees. No legal proceedings are known to be in progress within the EMS Group which could have a significant impact on the Group's financial position in excess of the provisions booked in the balance sheet (see note 20). | | |
| 26 | | |
| Earnings per share – EPS | | |
| Earnings per share are calculated by dividing the net income attributable to the shareholders of EMS-CHEMIE HOLDING AG by the weighted average number of shares outstanding (excluding treasury shares). Diluted earnings per share factor in any potential dilution which may be caused by the exercising of warrant and conversion rights on outstanding bond issues. | | |
| Details of earnings per share: | | |
| Basic earnings per share | | |
| Weighted average of registered shares outstanding | 22 887 970 | 23 335 901 |
| Net income, attributable to the shareholders of EMS-CHEMIE HOLDING AG | 211 803 | 283 335 |
| Basic earnings per share (CHF) | 9.25 | 12.14 |
| Diluted earnings per share | | |
| Weighted average of registered shares outstanding (basic) | – | 23 335 901 |
| Adjustment for assumed conversion of 2% convertible bond, 2002 – 25.7.2008 | – | 738 378 |
| Weighted average of registered shares outstanding at assumed conversion of 2% convertible bond (diluted) | – | 24 074 279 |
| Net income, attributable to the shareholders of EMS-CHEMIE HOLDING AG (basic) | – | 283 335 |
| Elimination of interest expenses relating to 2% convertible bond, 2002 – 25.7.2008 | – | 3 905 |
| Elimination other expenses relating to 2% convertible bond, 2002 – 25.7.2008 | – | 4 456 |
| Minus tax effect | – | (655) |
| Net income, attributable to the shareholders of EMS-CHEMIE HOLDING AG (diluted) | – | 291 041 |
| Diluted earnings per share (CHF) | 9.25 | 12.09 |
| A dilution is a reduction in earnings per share resulting from the assumption that convertible instruments are converted. In 2008 there was no further dilution as the 2% convertible bond was redeemed on 25.7.2008. | | |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|---|--------------------|--------------------|
| 27 Significant shareholders | | |
| EMESTA HOLDING AG, Zug, 12091 291 registered shares (2007: 13 195 356 registered shares) | | |
| Amount of holding | 51.70% | 52.67% |
| Miriam Blocher, 2079000 registered shares (2007: 1 969 000 registered shares) | | |
| Amount of holding | 8.89% | 7.86% |
| No other representation of significant shareholders is known to the Board of Directors. | | |
| 28 Transactions with related parties | | |
| EMESTA HOLDING AG, Zug (majority shareholder), the pension funds, members of the Board of Directors and members of the Senior Management as well as the close members of their families and associated companies are regarded as related parties. For financial key figures of the significant associated company, see note 32. | | |
| The members of the Board of Directors or Senior Management as well as the close members of their families did not receive any credits, advances or other types of loans. No related party transactions took place with them. | | |
| The bonuses included in the reporting year consist of the bonuses estimated in the reporting year. The definitive bonuses for the reporting year are announced after the publication of this financial report and are presented in the annual report 2008 / 2009 in the annual accounts of EMS-CHEMIE HOLDING AG. | | |
| Breakdown of the total compensation | | |
| Short-term employee benefits to the members of the Board of Directors and Senior Management | 2 917 | 4 453 |
| Share-based payment | 0 | 0 |
| Termination benefits | 0 | 0 |
| Post-employment benefits | 0 | 0 |
| Other long-term employee benefits | 0 | 9 |
| Total compensation | 2 917 | 4 462 |
| The detailed disclosures of compensation as per Swiss law can be found in the financial statements of EMS-CHEMIE HOLDING AG. | | |
| Existing shareholdings, conversion rights and options in EMS-CHEMIE HOLDING AG of the members of the Board of Directors and members of the Senior Management as well as their related parties are as follows: | | |
| Board of Directors | Number of shares | |
| Dr U. Berg, Chairman | 1 500 | 1 500 |
| M. Martullo, Vice-Chairman and CEO * | 558 805 | 558 805 |
| E. Appel, Member | 1 200 | 1 200 |
| Dr H.J. Frei, Member | 1 720 | 1 720 |
| Dr W. Prätorius, Member | 0 | 0 |
| A. Reich, Member (until August 9, 2008) | - | 0 |
| Total Board of Directors | 563 225 | 563 225 |

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|----------------------------------|--------------------|
| Senior Management | Number of shares | |
| M. Martullo, Vice-Chairman and CEO * | shown under "Board of Directors" | |
| P. Germann, CFO | 0 | 0 |
| R. Fintschin, Member | 750 | 750 |
| Total Senior Management | 750 | 750 |
| * Excluding EMESTA HOLDING AG, in which Ms M. Martullo holds a 49.9% stake (see note 27). | | |
| Neither the members of the Board of Directors and the Senior Management nor their related parties have any conversion rights or options in EMS-CHEMIE HOLDING AG. | | |
| In connection with the sale of Atisholz to EMESTA HOLDING AG in 2001, EMS-CHEMIE HOLDING AG issued a guarantee for warranties. This guarantee was CHF 19 million at December 31, 2008 (2007: CHF 19 million). There was no claim in 2008 (2007: CHF 3 million). | | |
| 29 Subsequent events | | |
| The consolidated financial statements were approved by the Board of Directors on March 31, 2009 and need to be approved by the General Meeting on August 8, 2009. Between December 31, 2008 and March 31, 2009 there were no further subsequent events requiring an adjustment of the book values of Group assets and liabilities or needing to be published here. | | |

Notes

30 List of subsidiaries and minority holdings (at 31.12.2008)

| Name | Domicile | Country |
|---|------------------|-----------------------|
| EMS-CHEMIE HOLDING AG | Domat/Ems | Switzerland |
| EMS-INTERNATIONAL FINANCE (Guernsey) Ltd. | Guernsey | Guernsey |
| EMS-FINANCE (Guernsey) Ltd. | Guernsey | Guernsey |
| EMS-MANAGEMENT SERVICES (Guernsey) Ltd. | Guernsey | Guernsey |
| EMS-PATENT AG | Domat/Ems | Switzerland |
| BUSINESS AREA PERFORMANCE POLYMERS | | |
| EMS-CHEMIE AG | Domat/Ems | Switzerland |
| EMS-CHEMIE (France) S.A. | Boulogne | France |
| EMS-CHEMIE (UK) Ltd. | Stafford | UK |
| EMS-CHEMIE (Japan) Ltd. | Tokyo | Japan |
| EMS-UBE Ltd. | Ube | Japan |
| EMS-CHEMIE (Italia) S.r.l. | Milano | Italy |
| EMS-CHEMIE (Deutschland) GmbH | Gross-Umstadt | Germany |
| EMS-CHEMIE (Taiwan) Ltd. | Hsin Chu Hsien | Taiwan (R. O. C.) |
| EMS-CHEMIE (China) Ltd. | Shanghai | China (People's Rep.) |
| EMS-CHEMIE (Suzhou) Ltd. | Suzhou | China (People's Rep.) |
| EMS-GRILON HOLDING Inc. | Wilmington, DE | USA |
| EMS-CHEMIE (North America) Inc. | Sumter, SC | USA |
| EFTEC Europe Holding AG | Zug | Switzerland |
| EFTEC AG | Romanshorn | Switzerland |
| EFTEC Sàrl | Montataire Cedex | France |
| EFTEC Engineering GmbH | Markdorf | Germany |
| EFTEC Ltd. | Rhigos | UK |
| EFTEC NV | Genk | Belgium |
| EFTEC S.A. | Zaragoza | Spain |
| EFTEC Asia Pte. Ltd. | Singapore | Singapore |
| EFTEC (Thailand) Co. Ltd. | Rayong | Thailand |
| EFTEC Shroff (India) Ltd. | Mumbai | India |
| EFTEC (China) Ltd. | Hong Kong | China (People's Rep.) |
| Shanghai EFTEC Chemical Products Ltd. | Shanghai | China (People's Rep.) |
| Changchun EFTEC Chemical Products Ltd. | Changchun | China (People's Rep.) |
| Wuhu EFTEC Chemical Products Ltd. | Wuhu | China (People's Rep.) |
| D PLAST – EFTEC a.s. | Zlín | Czech Republic |
| EMS-TOGO Corp. | Taylor, MI | USA |
| EFTEC North America, L.L.C. | Troy, MI | USA |
| EFTEC Latin America S.A. | Panama City | Panama |
| EFTEC Brasil Ltda. | Sorocaba | Brazil |
| EFTEC Aftermarket GmbH | Lügde | Germany |
| BUSINESS AREA FINE CHEMICALS / ENGINEERING | | |
| EMS-PRIMID * | | |
| EMS-PATVAG AG | Domat/Ems | Switzerland |
| EMS-PATVAG s.r.o. | Brankovice | Czech Republic |
| EMS-METERING AG | Domat/Ems | Switzerland |
| Swiss Gas Metering AG | Domat/Ems | Switzerland |

Category: P = Production V = Trade, sale
D = Financing, various

Consolidation: K = Fully consolidated
E = Equity valuation

| Currency | Share capital (in '000) | Group | Holding direct | Category | Consolidation |
|----------|----------------------------|---------|-------------------|----------|---------------|
| CHF | 234 | | | D | K |
| CHF | 60 | 100.00% | 100.00% | D | K |
| CHF | 1 | 100.00% | 100.00% | D | K |
| CHF | 1 | 100.00% | 100.00% | D | K |
| CHF | 100 | 100.00% | 100.00% | D | K |
| CHF | 100 | 100.00% | 100.00% | P,V | K |
| EUR | 1 951 | 100.00% | 100.00% | V | K |
| GBP | 1 530 | 100.00% | 100.00% | V | K |
| JPY | 210 000 | 100.00% | 100.00% | V | K |
| JPY | 1 500 000 | 66.67% | 66.67% | P,V | K |
| EUR | 1 300 | 100.00% | 100.00% | V | K |
| EUR | 2 556 | 100.00% | 100.00% | P,V | K |
| TWD | 281 000 | 100.00% | 100.00% | P,V | K |
| CNY | 5 000 | 100.00% | 100.00% | V | K |
| CNY | 98 693 | 100.00% | 100.00% | P | K |
| USD | 2 420 | 100.00% | 95.87% | D | K |
| USD | 11 285 | 100.00% | 100.00% | P,V | K |
| CHF | 8 000 | 100.00% | 70.00% | D | K |
| CHF | 2 500 | 100.00% | 100.00% | P,V | K |
| EUR | 8 | 100.00% | 100.00% | V | K |
| EUR | 25 | 100.00% | 100.00% | P,V | K |
| GBP | 352 | 100.00% | 100.00% | P,V | K |
| EUR | 1 240 | 100.00% | 100.00% | P,V | K |
| EUR | 944 | 100.00% | 100.00% | P,V | K |
| USD | 3 518 | 80.00% | 80.00% | D,V | K |
| THB | 49 500 | 80.00% | 100.00% | P,V | K |
| INR | 15 000 | 39.20% | 49.00% | P,V | E |
| USD | 3 700 | 80.00% | 100.00% | D | K |
| CNY | 20 750 | 48.00% | 60.00% | P,V | K |
| CNY | 27 500 | 80.00% | 100.00% | P,V | K |
| CNY | 6 650 | 48.00% | 60.00% | D | K |
| CZK | 47 569 | 50.00% | 50.00% | P,V | E |
| USD | 750 | 100.00% | 100.00% | D | K |
| USD | 38 222 | 100.00% | 100.00% | P,V | K |
| USD | 0 | 100.00% | 88.50% | D | K |
| USD | 286 | 100.00% | 100.00% | P | K |
| EUR | 1 023 | 100.00% | 100.00% | P,V | K |
| CHF | 100 | 100.00% | 100.00% | P,V | K |
| CZK | 30 000 | 100.00% | 100.00% | P,V | K |
| CHF | 100 | 100.00% | 100.00% | D | K |
| CHF | 100 | 100.00% | 100.00% | P, V | K |

* EMS-PRIMID is a reporting unit within
EMS-CHEMIE AG

| Notes | 2008 (CHF '000) | 2007 (CHF '000) |
|--|-------------------------------------|--------------------|
| 31 Change in scope of consolidation | | |
| Fully consolidated: | | |
| Addition: | | |
| EFTEC (China) Ltd.: This company was founded on January 1, 2008. | | |
| Changchun EFTEC Chemical Products Ltd.: On January 1, 2008, the participation of 60% was increased to 80%. At the same time it was agreed by contract that the participation will be increased to 100% on January 1, 2011. | | |
| Wuhu EFTEC Chemical Products Ltd.: This company was founded on August 31, 2008. | | |
| Swiss Gas Metering AG: This company was founded on December 3, 2008. | | |
| Disposal: | | |
| Autotek Sealants Inc.: This company was merged with EFTEC North America, L.L.C. on November 20, 2008. | | |
| EFTEC Engineering AB: This company was liquidated on October 2, 2008. | | |
| 32 Significant associated company | | |
| D PLAST-EFTEC a.s. | | |
| Domicile | Zlín, Czech Republic | |
| Percentage held | 50.00% | |
| Financial year | January 1, 2008 – December 31, 2008 | |
| Category | Production, Sale | |
| Currency | CZK | |
| Net sales revenue | KCHF | 46 068 |
| Net income | KCHF | 7 419 |
| Assets | KCHF | 27 954 |
| Equity | KCHF | 21 685 |
| Liabilities | KCHF | 6 269 |
| 33 Risk management | | |
| Credit risks | | |
| Overview of financial assets | | |
| Other non-current financial assets (see note 8) | 763 | 3 956 |
| Trade accounts receivable (see note 10) | 170 742 | 255 968 |
| Receivables from associated companies (see note 11) | 91 | 22 |
| Other current financial assets (see note 11) | 0 | 50 000 |
| Derivative financial instruments (see note 12) | 40 972 | 9 372 |
| Cash and cash equivalents (see note 13) | 447 900 | 713 739 |
| Total financial assets | 660 468 | 1 033 057 |
| The maximum credit risk is equal to the carrying amount of the respective assets. | | |
| There are no collateralized financial assets. For the analysis of due dates and allowances for doubtful accounts on trade accounts receivable, see note 10. | | |

Notes

Liquidity risks

The maturity date of financial liabilities is as follows:

| At 31. 12. 2008 (CHF '000) | Carrying amount | Contractual Cash flows | <1 year | Maturity date 1 – 5 years | >5 years |
|---|-----------------|---------------------------|----------------|------------------------------|----------|
| Non-derivative financial liabilities: | | | | | |
| Bonds (see note 17) | 154 209 | 165 018 | 3 929 | 161 089 | 0 |
| Current bank loans (see note 18) | 16 507 | 16 507 | 16 507 | 0 | 0 |
| Non-current bank loans (see note 18) | 150 000 | 159 600 | 2 850 | 156 750 | 0 |
| Trade accounts payable | 70 842 | 70 842 | 70 842 | 0 | 0 |
| Advances from customers (see note 21) | 3 645 | 3 645 | 3 645 | 0 | 0 |
| Other current liabilities to related parties (see note 21) | 22 | 22 | 22 | 0 | 0 |
| Other current liabilities to associated companies (see note 21) | 2 428 | 2 428 | 2 428 | 0 | 0 |
| Derivative financial liabilities: | | | | | |
| Option component of convertible bonds | 10 933 | 0 | 0 | 0 | 0 |
| Derivative financial instruments (see note 12) | 3 059 | 3 059 | 3 059 | 0 | 0 |
| Total financial liabilities | 411 645 | 421 121 | 103 282 | 317 839 | 0 |

| At 31. 12. 2007 (CHF '000) | Carrying amount | Contractual Cash flows | <1 year | Maturity date 1 – 5 years | >5 years |
|---|-----------------|---------------------------|----------------|------------------------------|----------|
| Non-derivative financial liabilities: | | | | | |
| Bonds (see note 17) | 458 330 | 487 576 | 310 882 | 176 694 | 0 |
| Current bank loans (see note 18) | 3 102 | 3 102 | 3 102 | 0 | 0 |
| Trade accounts payable | 116 959 | 116 959 | 116 959 | 0 | 0 |
| Advances from customers (see note 21) | 5 393 | 5 393 | 5 393 | 0 | 0 |
| Other current liabilities to associated companies (see note 21) | 2 064 | 2 064 | 2 064 | 0 | 0 |
| Derivative financial liabilities: | | | | | |
| Option component of convertible bonds | 52 484 | 0 | 0 | 0 | 0 |
| Derivative financial instruments (see note 12) | 6 080 | 6 080 | 5 578 | 502 | 0 |
| Total financial liabilities | 644 412 | 621 174 | 443 978 | 177 196 | 0 |

Notes

Market risks

Interest rate risks

Sensitivity analysis of interest rate risks

The bonds and the non-current bank loans have a fixed interest rate. The valuation of the bonds is at amortized costs. There are no derivative financial instruments on interest rates used. An increase / (decrease) in the interest rate of 100 basis points in the case of the deposits and the current bank loans would increase / (decrease) net income after taxes by CHF 3.1 million (2007: CHF 5.4 million). This sensitivity analysis assumes that all other assumptions, e.g. currency rates, remain constant. The sensitivity analysis was performed on the same basis as for the previous year.

Currency risks

Overview currency exposure, net (in KCHF)

| At 31.12. 2008 | CHF | EUR | USD | JPY | TWD | Other currencies |
|--|----------|----------|----------|---------|--------|------------------|
| Trade accounts receivable (see note 10) | 33074 | 56499 | 17069 | 28941 | 10897 | 24262 |
| Loans to group companies | 31679 | 43000 | 79592 | 4680 | 0 | 4355 |
| Derivative financial instruments (see note 12) | 0 | 0 | 0 | 177709 | 0 | 4680 |
| Trade accounts payable | (24093) | (11883) | (8216) | (20501) | (2309) | (3840) |
| Loans from group companies | 0 | (2906) | (693) | 0 | 0 | (687) |
| Current bank loans (see note 18) | 0 | 0 | 0 | (15269) | 0 | (1238) |
| Non-current bank loans (see note 18) | (150000) | 0 | 0 | 0 | 0 | 0 |
| Derivative financial instruments (see note 12) | 0 | (365930) | (128623) | 0 | 0 | (7583) |
| Currency exposure, net | (109340) | (281220) | (40871) | 175560 | 8588 | 19949 |

| At 31.12. 2007 | CHF | EUR | USD | JPY | TWD | Other currencies |
|--|---------|----------|--------|---------|--------|------------------|
| Trade accounts receivable (see note 10) | 69387 | 85555 | 29226 | 25710 | 22262 | 23828 |
| Loans to group companies | 21145 | 48477 | 18000 | 4016 | 0 | 5388 |
| Derivative financial instruments (see note 12) | 0 | 0 | 0 | 123340 | 0 | 13455 |
| Trade accounts payable | (52940) | (24850) | (7371) | (18273) | (5071) | (8454) |
| Loans from group companies | (47934) | 0 | (739) | 0 | 0 | 0 |
| Current bank loans (see note 18) | (74) | 0 | (792) | (1004) | 0 | (1232) |
| Derivative financial instruments (see note 12) | 0 | (249935) | 0 | 0 | 0 | (19263) |
| Currency exposure, net | (10416) | (140753) | 38324 | 133789 | 17191 | 13722 |

| Notes | 2008 | 2007 |
|-------|------|------|
|-------|------|------|

Sensitivity analysis of currency risks

A 10% increase / (decrease) in the Swiss franc (CHF) against all other currencies would decrease / (increase) net income after taxes by CHF 7.9 million (2007: CHF 3.6 million). Per currency: EUR: CHF – 3.7 million (2007: CHF +13.9 million), USD: CHF – 1.0 million (2007: CHF – 5.1 million), JPY: CHF – 0.3 million (2007: CHF – 9.3 million), other currencies: CHF – 2.9 million (2007: CHF – 3.1 million). A 10% increase / (decrease) in the Swiss franc (CHF) against all other currencies would increase / (decrease) equity after taxes by CHF 11.9 million. Per currency: EUR: CHF +22.3 million, USD: CHF +0.7 million, JPY: CHF – 8.2 million, other currencies: CHF – 2.9 million (2007: As there was no use of hedge accounting pursuant to IAS 39, no hedges were booked directly to equity in the previous year.). This sensitivity analysis was performed at the balance sheet date and assumes that all other assumptions, e.g. interest rates, remain constant. The sensitivity analysis was performed on the same basis as for the previous year.

Other price risks: Securities risks

The "securities" item in the balance sheet comprises the following countries:

| | | |
|---------------|------|------|
| Switzerland | 99% | 72% |
| Euroland | 0% | 18% |
| Great Britain | 0% | 7% |
| USA | 1% | 3% |
| Total | 100% | 100% |

There is no significant correlation to a share index.

Sensitivity analysis of securities risks

A 10% increase in the fair value of available-for-sale securities (mainly Lonza securities), underlyings of stock options and option component of convertible bonds would increase equity after taxes by CHF 13.6 million (2007: CHF 30.8 million), while the net income after taxes would be CHF 19.4 million (2007: CHF 15.5 million) lower. A 10% decrease in the fair value of available-for-sale securities, underlyings of stock options and option component of convertible bonds would decrease equity after taxes by CHF 13.6 million (2007: CHF 30.8 million), while net income after taxes would be CHF 19.1 million (2007: CHF 11.2 million) higher. The sensitivity analysis was performed on the same basis as for the previous year.

34 Information about the risk assessment process

Risk management constitutes an integral component of planning and reporting activities at EMS. At Senior Management and Business Unit level, risks are identified annually as part of the medium-term planning procedure and preparation of the budget for the following year. They are then weighted according to the gravity of the risk and probability of its occurrence. The identification and assessment of changes in risk play an important part in this process. Measures are defined to reduce significant risks. In the course of planning discussions, the CEO and CFO report to the Board of Directors on the magnitude of these risks and the implementation status of the measures taken to counter them.

Report of the Statutory Auditor on the Consolidated Financial Statements



Report of the Statutory Auditor on the Consolidated Financial Statements to the Annual General Meeting of EMS-CHEMIE HOLDING AG, Domat / Ems

As Statutory Auditor, we have audited the consolidated financial statements of EMS-CHEMIE HOLDING AG, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes (pages 18 to 57) for the year ended December 31, 2008.

Board of Directors' Responsibility

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the International Financial Reporting Standards (IFRS) and the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Swiss law, Swiss Auditing Standards and the International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that

are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements for the year ended December 31, 2008 give a true and fair view of the financial position, the results of operations and the cash flows in accordance with the International Financial Reporting Standards (IFRS) and comply with Swiss law.

Report on other legal requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists which has been designed for the preparation of consolidated financial statements according to the instructions of the Board of Directors.

We recommend that the consolidated financial statements submitted to you be approved.

Zurich, March 31, 2009

KPMG AG

Hanspeter Stocker
Licensed audit expert
Auditor in charge

Georg Mosimann
Licensed audit expert

Annual Accounts **EMS-CHEMIE HOLDING AG**

for the Financial Year May 1, 2008 – April 30, 2009



EMS-CHEMIE HOLDING AG
Domat/Ems Switzerland

Income Statement May 1, 2008 to April 30, 2009

| | Notes | 2008 / 2009 (CHF '000) | 2007 / 2008 (CHF '000) |
|---|-------|---------------------------|---------------------------|
| INCOME | | | |
| License fees from group companies | | 35 449 | 64 391 |
| Financial income | | | |
| Interest income | | 6 153 | 9 372 |
| Foreign exchange differences, net | 1 | 8 870 | 0 |
| Income from disposal of group companies | | 0 | 471 |
| Dividends on group companies | | 156 410 | 281 633 |
| Income from financial assets | | 31 022 | 35 734 |
| Other income | | 164 | 15 623 |
| Total income | | 238 068 | 407 224 |
| EXPENSES | | | |
| Operating expenses to group companies | | 20 672 | 26 550 |
| Financial expenses | | | |
| Expenses from financial assets | | 38 234 | 36 795 |
| Interest expenses | | 11 064 | 12 632 |
| Foreign exchange differences, net | 1 | 0 | 4 795 |
| Loss from disposal of group companies | | 0 | 5 140 |
| Bank charges, duties, fees | | 1 045 | 1 859 |
| Administration expenses | | 1 520 | 1 420 |
| Depreciation | | 0 | 19 |
| Expenses arising from guarantees | 2 | 0 | 3 084 |
| Total expenses | | 72 535 | 92 294 |
| Net income before taxes | | 165 533 | 314 930 |
| Taxes | | 1 110 | 5 754 |
| Net income | | 164 423 | 309 176 |

Balance Sheet as at April 30, 2009

EMS-CHEMIE HOLDING AG
Financial Statements
Annual Report 2008 / 2009

| | Notes | 30. 4. 2009 (CHF '000) | 30. 4. 2008 (CHF '000) |
|--|-------|---------------------------|---------------------------|
| Non-current assets | | 374 436 | 370 846 |
| Investments in group companies | 3 | 291 107 | 291 007 |
| Loans to group companies | | 83 329 | 79 839 |
| Current assets | | 288 623 | 745 639 |
| Prepayments and accrued income | | 10 398 | 1 556 |
| Accounts receivable from third parties | | 631 | 3 010 |
| Accounts receivable from group companies | | 42 461 | 37 718 |
| Current financial assets | 4 | 90 832 | 545 553 |
| Cash and cash equivalents | | 144 301 | 157 802 |
| TOTAL ASSETS | | 663 059 | 1 116 485 |
| Shareholders' equity | 5 | 394 037 | 691 336 |
| Share capital | 6/7 | 234 | 251 |
| Legal reserves | | 47 | 50 |
| Reserves for treasury shares | 4 | 130 403 | 416 560 |
| Other reserves | | 10 000 | 10 000 |
| Retained earnings | 8 | 253 353 | 264 475 |
| Liabilities | | 269 022 | 425 149 |
| Non-current liabilities | | 164 169 | 14 169 |
| Bank loans | | 150 000 | 0 |
| Provisions | | 14 169 | 14 169 |
| Current liabilities | | 104 853 | 410 980 |
| Loans from group companies | | 79 630 | 0 |
| Bank loans | | 0 | 3 220 |
| Bonds | 9 | 0 | 282 965 |
| Accruals and deferred income | | 8 010 | 12 395 |
| Accounts payable to third parties | | 1 997 | 36 524 |
| Accounts payable to group companies | | 15 216 | 75 876 |
| TOTAL EQUITY AND LIABILITIES | | 663 059 | 1 116 485 |
| Balance sheet equity ratio | | 59.4% | 61.9% |

Accounting principles

General

The financial statements of EMS-CHEMIE HOLDING AG have been prepared in accordance with the historical cost convention and with the provisions of Swiss law. Assets, liabilities and shareholders' equity are valued at the lower of cost or market and the principle of prudence is applied. The financial year differs from the calendar year (closing date: April 30, 2009). Companies in which EMS-CHEMIE HOLDING AG's shareholding is in excess of 50% (voting rights) are designated as group companies.

Foreign currency translation

Revenue and expenditure in foreign currencies are translated into Swiss francs for the income statement at the average rates for the month in which they arose.

Financial assets and current assets are translated at the year-end rate, as are current liabilities.

Current assets

Appropriate value adjustments have been effected for balances subject to risk.

Current financial assets are shown at the lower of cost or market value, derivative financial instruments at market value.

Non-current assets

Non-current assets are shown at purchase value or at face value less any value adjustments required, as the case may be.

Liabilities

Non-current liabilities are shown at their redemption value.

| Notes | 2008 / 2009 (CHF '000) | 2007 / 2008 (CHF '000) |
|---|---------------------------|---------------------------|
| 1 | | |
| Foreign exchange differences, net | | |
| Foreign exchange gains | 24 652 | 7 465 |
| Foreign exchange losses | 15 782 | 12 260 |
| Foreign exchange differences, net | 8 870 | (4 795) |
| 2 | | |
| Expenses arising from guarantees | | |
| In connection with the sale of Atisholz to ERESTA HOLDING AG in 2001, EMS-CHEMIE HOLDING AG issued a guarantee for warranties. This guarantee stood at KCHF 18 916 as of April 30, 2009 (April 30, 2008: KCHF 18 916). There was no claim in 2008/2009 (2007/2008: KCHF 3 084). | | |

Balance Sheet as at April 30, 2009

| | | |
|--|-----------------------------|-------------|
| 3 | | |
| Investments in group companies | | |
| Details of the investments as at December 31, 2008 can be seen in note 30, "List of subsidiaries and minority holdings", in the consolidated financial statements of the EMS Group. In the period to April 30, 2009, there were no changes in investments. | | |
| 4 | | |
| Current financial assets | | |
| Securities | 2 517 | 143 786 |
| Treasury shares | 88 315 | 401 767 |
| Current financial assets | 90 832 | 545 553 |
| | | |
| Details to treasury shares: | Number of registered shares | |
| At 1.5. | 2 580 393 | 2 336 224 |
| Purchases | 129 710 | 395 280 |
| Disposals | (4 056) | (105 622) |
| Conversion | (27 088) | (1 709 331) |
| Repurchase of registered shares | 0 | 1 663 842 |
| Redemption of share capital | (1 663 842) | 0 |
| At 30.4. | 1 015 117 | 2 580 393 |
| During the reporting year, 129 710 treasury shares were purchased at an average market price of CHF 133.21 and 4 056 treasury shares were sold at an average market price of CHF 132.80 (2007/2008: Purchase of 395 280 treasury shares at an average market price of CHF 164.72, sale of 105 622 treasury shares at an average market price of CHF 166.78). Shares were traded on the stock exchange. Of the 2% convertible bond 2002 – 25.7.2008, convertible bonds with a nominal value of KCHF 3 440 (2007/2008: KCHF 2 190 15) were converted into 27 088 (2007/2008: 1 709 331) treasury shares (see note 9). From the repurchase of registered shares by virtue of put options, 1 663 842 registered shares were canceled on November 3, 2008. | | |

| Notes | | 2008 / 2009 (CHF '000) | 2007 / 2008 (CHF '000) | | | | |
|-------|---|--|------------------------------|---|-----------------------------|-----------|--|
| 5 | Shareholders' equity | | | | | | |
| | At 1.5. | 691 336 | 576 640 | | | | |
| | Dividends paid | (162 231) | (194 480) | | | | |
| | Redemption of share capital | (299 491) | 0 | | | | |
| | Net income (see note 8) | 164 423 | 309 176 | | | | |
| | At 30.4. | 394 037 | 691 336 | | | | |
| 6 | Share capital | | | | | | |
| | | Number of issued registered shares | Number of treasury shares | Number of shares entitled to dividend | Share capital (CHF '000) | | |
| | At 30.4.2007 | CHF 0.01 | 25 052 870 | 2 336 224 | 22 716 646 | 251 | |
| | Change in treasury shares | | – | 244 169 | (244 169) | – | |
| | At 30.4.2008 | CHF 0.01 | 25 052 870 | 2 580 393 | 22 472 477 | 251 | |
| | Change in treasury shares | | – | 98 566 | (98 566) | – | |
| | Redemption of share capital | | (1 663 842) | (1 663 842) | – | (17) | |
| | At 30.4.2009 | CHF 0.01 | 23 389 028 | 1 015 117 | 22 373 911 | 234 | |
| 7 | Significant shareholders | | | | | | |
| | EMESTA HOLDING AG, Zug, 12 091 291 registered shares (2007/2008: 12 004 390 registered shares) | | | | | | |
| | Amount of holding | | | | 51.70% | 47.92% | |
| | Miriam Blocher, 2 079 000 registered shares (2007/2008: 1 969 000 registered shares) | | | | | | |
| | Amount of holding | | | | 8.89% | 7.86% | |
| | No other representation of significant shareholders is known to the Board of Directors. | | | | | | |
| 8 | Retained earnings | | | | | | |
| | Balance brought forward | | | | 264 475 | 298 178 | |
| | Dividends paid | | | | (162 231) | (194 480) | |
| | Reclassification reserves for treasury shares | | | | (13 314) | (148 399) | |
| | Net income | | | | 164 423 | 309 176 | |
| | Retained earnings | | | | 253 353 | 264 475 | |
| 9 | Bonds | | | | | | |
| | 2% convertible bond 2002 – 25.7.2008 | | | | – | 80 925 | |
| | 4% debenture bond 2002 – 29.7.2008 | | | | – | 202 040 | |
| | Bonds | | | | – | 282 965 | |
| | Details of the bonds can be seen in note 17, "Bonds", in the consolidated financial statements of the EMS Group. Convertible bonds with a nominal value of KCHF 3 440 (2007/2008: KCHF 219 015) were converted into treasury shares (see note 4) and convertible bonds with a nominal value of KCHF 76 460 (2007/2008: –) into Lonza shares. At 25.7.2008 the convertible bond and at 29.7.2008 the debenture bond were repaid. | | | | | | |

| Notes | 2008 / 2009 (CHF '000) | 2007 / 2008 (CHF '000) | |
|---|----------------------------------|---------------------------|-------|
| 10 | | | |
| Contingent liabilities Guarantees (maximum liability) | 569 942 | 577 911 | |
| To secure the convertible bond in the amount of CHF 350 million issued by EMS-INTERNATIONAL FINANCE (Guernsey) Ltd. in April 2002, EMS-CHEMIE HOLDING AG granted a guarantee in the amount of CHF 367.5 million. | | | |
| 11 | | | |
| Compensation and shareholdings The following compensation was paid in the reporting year: | | | |
| | | | |
| Board of Directors | Function | Compensation | |
| Dr U. Berg | Chairman (from August 13, 2007) | 191 | 79 |
| D. Klug | Chairman (until August 12, 2007) | – | 140 |
| M. Martullo | Vice-Chairman and CEO | 715 | 1 111 |
| E. Appel | Member | 105 | 137 |
| Dr H.J. Frei | Member | 257* | 387* |
| Dr W. Prätorius | Member | 105 | 137 |
| A. Reich | Member (until August 9, 2008) | 195 | 453 |
| Total Board of Directors | | 1 568 | 2 444 |
| * Double function as Member of the Board of Directors and Chairman of the Foundation Board of the Pension Fund for the EMS Group. Compensation as Member of the Board of Directors: KCHF 105 (2007/2008: KCHF 137). | | | |
| Senior Management | | | |
| Total compensation paid to the Senior Management was | | 1 842 | 2 646 |
| The highest compensation for a member of the Senior Management in the reporting year was KCHF 715 (2007/2008: KCHF 1 111) and was paid to M. Martullo, Vice-Chairman of the Board of Directors and CEO. | | | |
| Total compensation paid to the Board of Directors and Senior Management was | | 2 695 | 3 979 |
| The compensation is paid exclusively in cash. EMS has no stock option program. For further information on the method of determining compensation, refer to the Corporate Governance section, part 5: Compensation, shareholdings and loans. | | | |
| Advisory board | | | |
| There is no advisory board. | | | |
| No compensation was paid to former members of the Board of Directors or Senior Management. Furthermore, all compensation for current or former members of the Board of Directors, Senior Management and related parties was paid on an arm's length basis. The current as well as former members of the Board of Directors, Senior Management and related parties did not receive any loans or credits. | | | |

| Notes | 2008 / 2009 (CHF '000) | 2007 / 2008 (CHF '000) |
|---|-------------------------------|----------------------------------|
| Existing shareholdings, conversion rights and options in EMS-CHEMIE HOLDING AG held by members of the Board of Directors, members of the Senior Management and related parties were as follows: | | |
| Board of Directors | Function | Number of registered shares |
| Dr U. Berg | Chairman | 1 500 |
| M. Martullo | Vice-Chairman and CEO * | 558 805 |
| E. Appel | Member | 1 200 |
| Dr H. J. Frei | Member | 1 720 |
| Dr W. Prätorius | Member | 0 |
| A. Reich | Member (until August 9, 2008) | - |
| Total Board of Directors | | 563 225 |
| | | |
| Senior Management | Function | |
| M. Martullo | Vice-Chairman and CEO * | shown under "Board of Directors" |
| P. Germann | CFO | 0 |
| R. Fintschin | Member | 750 |
| Total Senior Management | | 750 |
| * Excluding ERESTA HOLDING AG, in which Ms M. Martullo holds a 49.9% stake (see note 7). | | |
| The members of the Board of Directors, Senior Management and related parties did not hold any conversion rights or options in EMS-CHEMIE HOLDING AG. | | |

- 12 Information about the risk assessment process
- Risk management constitutes an integral component of planning and reporting activities at EMS. At Senior Management and Business Unit level, risks are identified annually as part of the medium-term planning procedure and preparation of the budget for the following year. They are then weighted according to the gravity of the risk and probability of its occurrence. The identification and assessment of changes in risk play an important part in this process. Measures are defined to reduce significant risks. In the course of planning discussions, the CEO and CFO report to the Board of Directors on the magnitude of these risks and the implementation status of the measures taken to counter them.

Proposal of the Board of Directors for the appropriation of retained earnings

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| | 2008 / 2009 (CHF) | 2007 / 2008 (CHF) |
|---|----------------------|----------------------|
| Retained earnings | | |
| Net income | 164 423 101.20 | 309 175 756.21 |
| Reclassification reserves for treasury shares | (13 314 413.47) | (148 398 970.53) |
| Balance brought forward | 102 244 020.72 | 103 698 027.29 |
| Total retained earnings | 253 352 708.45 | 264 474 812.97 |
| Appropriation | | |
| Payment of an ordinary dividend of CHF 5.00 (previous year CHF 6.00) gross and a special dividend of CHF 0.00 (previous year CHF 1.25) gross | (111 869 555.00) | (134 259 966.00) |
| per registered share entitled to dividend | 0.00 | (27 970 826.25) |
| Balance to be carried forward | 141 483 153.45 | 102 244 020.72 |

Report of the Statutory Auditor on the Financial Statements



Report of the Statutory Auditor on the Financial Statements to the Annual General Meeting of EMS-CHEMIE HOLDING AG, Domat / Ems

As statutory auditor, we have audited the financial statements of EMS-CHEMIE HOLDING AG, which comprise the income statement, balance sheet and notes (pages 60 to 67) for the year ended April 30, 2009.

Board of Directors' Responsibility

The Board of Directors is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the company's articles of incorporation. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes

evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended April 30, 2009 comply with Swiss law and the company's articles of incorporation.

Report on Other Legal Requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Board of Directors.

We further confirm that the proposed appropriation of available earnings complies with Swiss law and the company's articles of incorporation. We recommend that the financial statements submitted to you be approved.

Zurich, May 25, 2009

KPMG AG

Hanspeter Stocker
Licensed audit expert
Auditor in charge

Georg Mosimann
Licensed audit expert