

Herrliberg, July 10, 2026



# MEDIA INFORMATION

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## I. Key figures Half-Year Report 2026 of the EMS Group / Outlook 2026

### Course of business

- **Successful growth with innovative and high-margin new business in all regions and in future technologies**
- **Uncertain geopolitical trade policy**
- **Strong Swiss Franc**
- **Sales volumes and operating income (EBIT) above previous year**

The EMS Group, active worldwide in the business areas **High Performance Polymers** and **Specialty Chemicals**, and with its companies combined in EMS-CHEMIE HOLDING AG, achieved **net sales** of CHF 1,012 million (1,020) and a **net operating income** of CHF 310 million (296) in the first half-year of 2026.

As expected, consumers and businesses remained unsettled about further development of the global economy. The inconsistent US trade policy and escalation of the war in the Middle East further suppressed the consumer mood. The Swiss Franc strengthened significantly. Shortages in the oil and gas supply from the Middle East caused an immediate rise in energy prices. Raw material and producer prices followed with a corresponding increase. Subsequently, inflation rates, particularly in the USA and Europe, increased, followed by a weakened industry development.

In the USA, consumers and businesses are postponing investments in expectation of higher inflation. In Europe, industry is continuing to undergo a prolonged restructuring process, diminished growth forecasts are hampering the strategic willingness to invest. In China, the high-tech sector will grow further. The generally unstable global situation is further strengthening the Swiss Franc in its role as a "safe haven".

Thanks to its consistent growth strategy, focusing on high-margin specialties and innovation, and despite the challenging geopolitical environment, EMS was able to realize extremely pleasing results. Already at the beginning of 2026, EMS prepared for a challenging economic environment. New energy, cost and weight-saving

solutions were realized globally. EMS showed a pleasing course of business with increasing sales volumes.

Supported by the globally implemented sales offensive and expansion of local development partnerships, EMS was able to grow in all regions. Focus on specialties with challenging applications and total cost savings for customers were substantially responsible for the increase in operative profitability. In the currently challenging market environment, cost-saving metal-replacement and energy-efficient applications are particularly of high demand.

Already at an early stage, EMS prepared for possible international trade barriers and structured its own supply chains accordingly. Products sold in the US are produced nearly all locally or, as important specialties, are exempt from US customs duties. EMS has no business relations in the Middle East. Global delivery reliability of all EMS companies is ensured.

Thanks to its strong position with specialties, cost discipline and proactive planning, EMS was able to successfully grow both, sales volumes and operating income despite the unsettled market environment and weaker foreign currencies. Rising inflation, particularly effective on energy and raw material prices, made corresponding sales price increases for customers unavoidable.

Consolidated **net sales** amounted to CHF 1,012 million (1,020) and, due to currency effects remained -0.8% below previous year. In local currencies, net sales showed growth of 4.5% compared to previous year. **Net operating income (EBIT)** reached CHF 310 million (296), which is 4.7% higher than previous year. Net operating income before depreciation (EBITDA) increased to CHF 336 million (324) which is 3.9% higher than previous year. The EBIT margin was a high 30.6% (29.1%). The EBITDA margin was 33.2% (31.7%). The already outstanding profitability could be further increased.

## Provisional key figures \*)

### EMS Group January - June 2026

In million CHF	2026 (Jan-Jun)	2025 (Jan-Jun)
<b>Net sales</b>	<b>1,012</b>	1,020
Change to previous year	- 0.8%	
In local currencies	+ 4.5%	
<b>EBITDA <sup>1)</sup></b>	<b>336</b>	324
Change to previous year	+ 3.9%	
In % of net sales	33.2%	31.7%
<b>EBIT <sup>2)</sup></b>	<b>310</b>	296
Change to previous year	+ 4.7%	
In % of net sales	30.6%	29.1%

1) EBITDA = Earnings Before Interest, Taxes, Depreciation and Amortisation  
= Net operating income before depreciation

2) EBIT = Earnings Before Interest and Taxes  
= Net operating income

\*) EMS provides provisional figures regarding operative result in the first half of the year at the beginning of July and publishes the definite half-year report at the end of August. The following gives the provisional key figures for the period ending June 30th. It may be assumed that these will not deviate significantly from the definitive figures.

## Development of net sales and result by business area

In million CHF	2026 (Jan-Jun)	% dev. prev. year	2025 (Jan-Jun)
<b>High Performance Polymers</b>			
<b>Net sales</b>	<b>913</b>	- 0.2%	914
In local currencies		+ 5.1%	
<b>EBITDA</b>	<b>316</b>	+ 3.8%	304
In % of net sales	34.6%		33.3%
<b>EBIT</b>	<b>292</b>	+ 4.5%	280
In % of net sales	32.0%		30.6%
<b>Specialty Chemicals</b>			
<b>Net sales</b>	<b>99</b>	- 6.0%	105
In local currencies		- 1.0%	
<b>EBITDA</b>	<b>20</b>	+ 5.9%	19
In % of net sales	20.5%		18.2%
<b>EBIT</b>	<b>18</b>	+ 6.6%	17
In % of net sales	18.0%		15.9%
<b>EMS Group</b>			
<b>Net sales</b>	<b>1,012</b>	- 0.8%	1,020
In local currencies		+ 4.5%	
<b>EBITDA</b>	<b>336</b>	+ 3.9%	324
In % of net sales	33.2%		31.7%
<b>EBIT</b>	<b>310</b>	+ 4.7%	296
In % of net sales	30.6%		29.1%

## Outlook 2026

For 2026 as a whole, EMS expects a continuing challenging geopolitical environment. Ongoing new policy announcements and unclear trade conditions are unsettling businesses and consumers. A slight increase in consumer confidence in the USA is being challenged by generally high price level. In Europe, industry continues to undergo prolonged restructuring. Announced support measures have not yet taken effect. In China, the high-tech sector will grow further. Exports will continue their growth path. Due to the continuing weakness in the real estate market, Chinese consumers remain restrained. Given the unstable geopolitical situation, the Swiss franc may continue to face short-term appreciation pressure.

Despite a continuing unstable world economic environment, EMS successfully increases sales volumes through innovation, cost discipline and forward-looking planning. In the challenging global market environment, EMS is consistently focusing on growth with unique new developments. The globally rolled-out sales offensive and focused expansion of the technical sales and development organization are now showing encouraging results. The intensive local development partnerships - particularly in growing markets such as China, India and Brazil - serve as important pillars for EMS in realizing further cost improvements, energy savings and weight reductions together with customers. Close, globally supported development cooperation, combined with decades of experience, enables EMS to respond quickly and flexibly to customer needs at an early stage and to open up new application fields.

Through new developments, EMS is also successfully exploring numerous future growth areas, such as electric cars, robotics and data centers. Working in cooperation with technology leaders, EMS specialists are developing high-performance solutions for components that are exceptionally lightweight, robust and dimensionally stable. In automotive construction, EMS offers car manufacturers groundbreaking coating technologies that cure even at lower temperatures providing significant energy and weight savings for car manufacturers.

EMS continues its sales offensive and the successful growth strategy with specialties. The distinct innovation strategy, which provides customers with total cost,

energy, weight and CO<sub>2</sub> savings and enables technologically leading solutions, is based on local development partnerships and established global supply capability. EMS considers itself in a good position to take advantage of the numerous opportunities available - in particular those resulting from higher energy costs - through metal replacement and energy-saving solutions, thereby generating disproportionate growth. EMS is countering the additional energy-driven costs in its own supply chain with corresponding sales price increases.

For 2026, EMS is slightly raising its net sales forecast. For the full year 2026, EMS now expects net sales slightly below previous year due to currency effects. Operating income (EBIT) is expected unchanged, slightly above previous year.

## **II. Financial Report of EMS-CHEMIE HOLDING AG as at 30.04.2026**

Net income of the EMS-CHEMIE HOLDING AG, with its business year ending on April 30th, amounts to CHF 526 million (435) for the business year from May 1, 2025 to April 30, 2026. Available earnings, including balance brought forward from the previous year amount to CHF 1,305 million. (1,182).

## **III. Payment of Dividends**

EMS consistently follows a policy of result and liquid-oriented profit distribution. Funds not required for operative business are distributed to shareholders.

As announced at the annual results media conference on February 6, 2026, the Board of Directors therefore intends to propose to the Annual General Meeting distribution of an ordinary dividend of CHF 14.65 (13.95) and an extraordinary dividend of CHF 3.75 (3.30) per share. A total dividend of CHF 18.40 (17.25) per share shall then be distributed.

Accordingly, the Annual General Meeting on August 8, 2026 will be asked to approve the following appropriation of available earnings:

Available earnings comprising:		
Earnings brought forward	CHF	778,422,439
Net income	CHF	<u>526,380,024</u>
Available earnings	CHF	1,304,802,463

To be appropriated as follows:

Ordinary dividend of CHF 14.65 gross/share	CHF	(342,649,260)
Extraordinary dividend of CHF 3.75 gross/share	CHF	<u>(87,708,855)</u>
Earnings to be carried forward	CHF	<u>874,444,347</u>

Dividend payment will be on August 13, 2026 (payment date). Shares will be traded ex-dividend from August 11, 2026 (ex-date).

#### **IV. Elections**

The Board of Directors intends to propose to the Annual General Meeting on August 8, 2026 re-election of the current members of the board, Bernhard Merki (as Chairman of the Board of Directors and Member of the Remuneration Committee), Magdalena Martullo (as Member of the Board of Directors), Rainer Roten (as Member of the Board of Directors and the Remuneration Committee) and Kaspar Kelterborn (as Member of the Board of Directors and the Remuneration Committee) for a further one-year term of office.

The Board of Directors will also propose to the annual general meeting, election of BDO AG, Schiffbaustrasse 2, 8031 Zürich as statutory auditor for a further one-year term of office.

## V. Schedule

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|--|--------------------|
| - Annual General Meeting 2026                                    | August 8, 2026     |
| - Publication of definitive half-year report as at June 30, 2026 | End of August 2026 |
| - Third-quarter report 2026 (net sales)                          | October 2026       |
| - Media conference / Annual results 2026                         | February 2027      |
| - First-quarter report 2027 (net sales)                          | April 2027         |

The annual report 2025/2026 and the Sustainability Report 2025 of the EMS Group have been available on the homepage of the EMS Group since July 10, 2026 under [www.ems-group.com/business-financial-reports](http://www.ems-group.com/business-financial-reports) and [www.ems-group.com/en/about-ems/sustainability/sustainability-report](http://www.ems-group.com/en/about-ems/sustainability/sustainability-report).

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