

MEDIA INFORMATION

Definitive Half-Year Results 2026 of the EMS Group

On July 10, 2026, the EMS Group published its provisional half-year figures 2026. The definitive half-year figures 2026 are now available, based on the individual financial statements of the affiliated companies as at June 30, 2026. The definitive half-year results show no significant changes to the provisional report.

The EMS Group achieved consolidated **net sales** amounting to CHF 1,010 million (1,020). Despite a geopolitically hampered environment, a weak industrial economy and a stronger Swiss Franc, EMS was able to generate pleasing new business as well as to significantly increase profitability due to a consistent growth strategy with high-margin specialties and innovation. In local currencies, net sales showed growth of 4.3% compared to previous year. **Net operating income (EBIT)** closed at 4.4% above previous year at CHF 309 million (296). The **EBIT margin** increased to 30.6%.

As expected, consumers and businesses remained unsettled about further development of the global economy. The inconsistent US trade policy and escalation of the war in the Middle East further suppressed the consumer mood. The Swiss Franc strengthened significantly. Shortages in the oil and gas supply from the Middle East caused an immediate rise in energy prices.

Thanks to its consistent growth strategy, focusing on high-margin specialties and innovation, and despite the challenging geopolitical environment, EMS was able to realize extremely pleasing results. Already at the beginning of 2026, EMS prepared for a challenging economic environment. New energy, cost and weight-saving solutions were realized in the markets globally. EMS showed a pleasing course of business with higher sales volumes.

Already at an early stage, EMS prepared for possible international trade barriers and structured its own supply chains accordingly. Products sold in the US are produced nearly all locally or, as important specialties, are exempt from US customs duties. EMS has no business relations in the Middle East. Global delivery reliability of all EMS companies is ensured.

Thanks to its strong position with specialties, cost discipline and proactive planning, EMS was able to successfully grow both, sales volumes and operating income despite the unsettled market environment and weaker foreign currencies. **Net operating income (EBIT)** reached CHF 309 million (296) and net operating income before depreciation (EBITDA) CHF 335 million (324). EBIT was therefore 4.4% above previous year, while EBITDA was 3.6% higher. The EBIT margin was a high 30.6% (29.1%). The EBITDA margin was 33.2% (31.7%).

Net financial income amounted to CHF +1 million (-7). **Net income** for the first half of 2026 reached CHF 259 million (253), an increase of 2.5% compared to prior year. **Equity** attributable to the shareholders of the EMS-CHEMIE HOLDING AG increased to CHF 2,098 million (31.12.2025: CHF 1,855 million). The **equity ratio** was 81.1% (31.12.2025: 83.3%).

Strengthening the Executive Management as of September 2026

Darko Radanovic, who has held various positions and responsibilities within the EMS Group since 1992, most recently as Leader of EMS-GRIVORY Europe and America, will become member of Executive Management of the EMS Group effective September 1, 2026.

Key figures

EMS Group Half-Year 2026

In million CHF	2026 (Jan-Jun)	2025 (Jan-Jun)
Consolidated Income Statement		
Net sales	1,010	1,020
% dev. prev. year	- 0.9%	
In local currencies	+ 4.3%	
EBITDA ¹⁾	335	324
% dev. prev. year	+ 3.6%	
In % of net sales	33.2%	31.7%
EBIT ²⁾	309	296
% dev. prev. year	+ 4.4%	
In % of net sales	30.6%	29.1%
Net financial income	1	(7)
Income taxes	(51)	(37)
Net income	259	253
% dev. prev. year	+ 2.5%	
In % of net sales	25.6%	24.8%
Cash Flow ³⁾	243	199
In % of net sales	24.1%	19.5%
Investments	12	13
	30.06.2026	31.12.2025
Equity ⁴⁾	2,098	1,855
Equity ratio	81.1%	83.3%
% dev. 31.12.2025	+ 13.1%	
Equity per share (in CHF)	89.69	79.31
Number of employees	2,617	2,657

¹⁾ EBITDA = Earnings before Interest, Taxes, Depreciation and Amortization
= Net operating income before depreciation

²⁾ EBIT = Earnings before Interest, Taxes
= Net operating income

³⁾ Cash flow = Cash flow from operating activities

⁴⁾ Excluding non-controlling interests

Development of net sales and result from the business areas EMS Group Half-Year 2026

In million CHF	2026 (Jan-Jun)	% dev. prev. year	2025 (Jan-Jun)
High Performance Polymers			
Net sales	911	- 0.3%	914
In local currencies		+ 5.0%	
EBITDA	315	+ 3.5%	304
In % of net sales	34.6%		33.3%
EBIT	291	+ 4.2%	280
In % of net sales	32.0%		30.6%
Specialty Chemicals			
Net sales	99	- 6.0%	105
In local currencies		- 1.0%	
EBITDA	20	+ 5.9%	19
In % of net sales	20.5%		18.2%
EBIT	18	+ 6.6%	17
In % of net sales	18.0%		15.9%
EMS Group			
Net sales	1,010	- 0.9%	1,020
In local currencies		+ 4.3%	
EBITDA	335	+ 3.6%	324
In % of net sales	33.2%		31.7%
EBIT	309	+ 4.4%	296
In % of net sales	30.6%		29.1%

As the net sales and income results of the individual business areas do not deviate to any significant degree from the information provided in the provisional half-year report dated July 10, 2026, we refer to the comments given therein.

The detailed half-year report is available at
<http://www.ems-group.com/business-financial-reports>.

Schedule

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|---|---------------|
| - Third-Quarter Report 2026 | October 2026 |
| - Media conference / Annual Results 2026 | February 2027 |
| - First-Quarter Report 2027 | April 2027 |
| - Media conference / Half-Year Results 2027 | July 2027 |

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