



MEDIA INFORMATION

Third-Quarter Report 2026 (January - September 2026)

EMS Group:

- **Successful growth with innovative, high-margin new business in future-oriented technology and in all regions**
- **Higher net sales forecast for 2026**
- **Energy costs and inflation affect the consumer mood**
- **Swiss Franc remains strong**

1. Course of business January - September 2026

The EMS Group, active worldwide in the business areas **High Performance Polymers** and **Specialty Chemicals**, and with its companies combined in the EMS-CHEMIE HOLDING AG, increased **net sales** compared to previous year to CHF 1'509 million (1'491) in the first nine months of 2026. As expected, the stronger Swiss Franc had a negative impact on net sales development in Swiss Francs. In local currencies, net sales showed growth of 4.2%. Despite a geopolitically hampered environment, dampened consumer mood and struggling global automotive industry, EMS was able to generate pleasing new business as well as significantly increase profitability due to a consistent growth strategy with high-margin specialties and innovation. For 2026, EMS now expects net sales to be at previous year's level, and continues to expect operating income (EBIT) slightly above previous year.

Geopolitical conflicts and trade barriers continued to suppress economic development. Higher energy costs are having an increasing effect on inflation rates and continue to dampen the consumer mood. In this generally unstable global situation, the Swiss Franc is maintaining its role as a "safe haven".

In Europe, industry is undergoing prolonged restructuring. In the USA and China, growth is concentrated on the high-tech sector. Rising inflation is increasingly limiting consumer spending in the USA and Europe. In China, the continuing real-estate crisis is dampening local demand.

Already at the beginning of 2026, EMS was preparing for a challenging economic environment and was able to successfully grow result and margins with innovation, cost discipline and proactive planning. In the currently restrained and uncertain market environment, EMS is focusing consistently on growth with high-margin specialties. Pleasing growth was achieved with innovative new business in all market regions, supported by the globally implemented sales offensive and targeted expansion of local development partnerships. Focus on specialty polymers for demanding applications and on total cost-savings for customers generated higher operative profitability. Especially in the currently demanding market environment, cost-saving and energy-efficient metal replacement applications are in particularly high demand.

Through new developments, EMS is also successfully exploring numerous future growth areas, such as electric cars, robotics and data centers. Working in cooperation with technology leaders, EMS specialists are developing high-performance solutions for components that are exceptionally lightweight, robust and dimensionally stable. In automotive construction, EMS offers car manufacturers groundbreaking coating technologies that cure even at lower temperatures providing significant energy and weight savings for car manufacturers.

Higher raw material costs had to be compensated by corresponding sales price adjustments.

2. Development of net sales January - September 2026

In million CHF	2026 (Jan-Sep)	% dev. prev. year	2025 (Jan-Sep)
EMS Group			
Net sales	1,509	+ 1.2%	1,491
In local currencies		+ 4.2%	
High Performance Polymers			
Net sales	1,366	+ 1.6%	1,344
In local currencies		+ 4.6%	
Specialty Chemicals			
Net sales	143	- 2.1%	147
In local currencies		+ 0.8%	

In the main business area of high-performance polymers, EMS successfully pursued its strategy of specialties providing customers with total cost, energy and weight savings, while reducing CO₂-emissions.

The secondary area of Specialty Chemicals also achieved growth with innovative new business and specialties.

3. EMS receives «New Product Development Award»

In special recognition of its innovative performance EMS-CHEMIE in China received the «**New Product Development Award**» from **TEMB Intelligent Technology**, a leading automotive "thermal management" supplier. The award recognizes the long-standing partnership with EMS in the development of new thermal management solutions.

"Thermal management" is a central vehicle system for intelligent use of heat. Through control of cooling and heating circulation systems in modern vehicles, it influences energy efficiency, car range, performance and reliability. A constant temperature of the electric motor and the battery is decisive for the range of electric cars. EMS has developed high-performance polymer materials for TEMB's thermal management components, such as thermostat housings, cooling agent valves or actuators. They

are resistant to aggressive cooling agents and remain dimensionally stable for decades. Using modern thermal management systems, the range of electric cars can be increased by up to 20%.



Award ceremony in Qufu City (China), October 8, 2026: (from left) Li Feng Wang, General Manager TEMB Intelligent Technology; Jevon Xu, Sales Manager Automotive EMS-GRIVORY

4. Outlook

For the 4th quarter of 2026, EMS continues to expect a challenging economic environment. In the USA and Europe, concerns about higher inflation and high fuel prices are dampening the consumer mood. The slump in sales in domestic Chinese markets shows no sign of improving. The Swiss Franc will remain strong.

In this challenging global market environment, EMS will continue to concentrate on growth with unique innovations. The globally rolled-out sales offensive as well as targeted development of technical sales and local development partnerships, especially in growing markets like China, India or Brazil, serve as important pillars for EMS to achieve further cost, energy and weight savings together with customers. At

the same time, EMS is entering future growth fields such as electric cars, robotics or data centers. Close, globally supported development cooperation, combined with decades of experience, enables EMS to respond quickly and flexibly to customer needs at an early stage and to open up new application fields.

For 2026, EMS is increasing its net sales forecast. For the full year 2026, EMS now expects net sales to be at the same level as previous year. Operating income (EBIT) is still expected to be slightly above previous year.

5. Schedule

EMS reports quarterly on net sales and publishes half-year and final-year reports on net sales and income.

- | | |
|--|-----------------|
| - Media conference / Annual results 2026 | February 2027 |
| - First-quarter report 2027 (net sales) | April 2027 |
| - Media conference / Half-year report 2027 | July 16, 2027 |
| - Annual General Meeting 2027 | August 14, 2027 |
| - Third-quarter report 2027 (net sales) | October 2027 |

* * * * *

Appendix:

High-quality image can be downloaded via the following link:

https://www.ems-group.com/ftp/Kommunikation/9-Monatsbericht-2026_Supplier_Award_TEMB.zip